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August 23, 2022

British Columbia Utilities Commission
Suite 410, 900 Howe Street
Vancouver, B.C.
V6Z 2N3

Attention: Ms. Sara Hardgrave, Acting Commission Secretary

Dear Ms. Hardgrave:

Re: FortisBC Inc. (FBC)

**Application for Acceptance of Demand-Side Management (DSM) Expenditures
Plan for the period covering from 2023 to 2027 (Application)**

**Response to the British Columbia Utilities Commission (BCUC) Information
Request (IR) No. 1**

On June 6, 2022, FBC filed the Application referenced above. In accordance with the regulatory timetable established in BCUC Order G-182-22 for the review of the Application, FBC respectfully submits the attached response to BCUC IR No. 1.

For convenience and efficiency, FBC has occasionally provided an internet address for referenced reports instead of attaching lengthy documents to its IR responses. FBC intends for the referenced documents to form part of its IR responses and the evidentiary record in this proceeding.

If further information is required, please contact the undersigned.

Sincerely,

FORTISBC INC.

Original signed:

Diane Roy

Attachments

cc (email only): Registered Parties

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 1

1	Table of Contents	Page No.
2	A. DSM EXPENDITURE SCHEDULE.....	1
3	B. APPROVALS SOUGHT	45

4

5 **A. DSM EXPENDITURE SCHEDULE**

6 **1.0 Reference: DSM PLAN AND PROPOSED EXPENDITURES**

7 **Exhibit B-1 (Application), Section 4.4, p. 15**

8 **Proposed DSM Expenditures**

9 Table 4-2 on page 15 of the Application for Acceptance of Demand-Side Management
 10 Expenditures Plan for the Period Covering 2023 to 2027 (Application) shows the 2023-
 11 2027 Demand-Side Management (DSM) Plan (2023-2027 DSM Plan) Proposed
 12 Expenditures by Program Area.

13 1.1 Please provide an expanded version of Table 4-2, showing the planned
 14 expenditures and forecast energy savings by program between 2023 and 2027.
 15

16 **Response:**

17 An expanded version of Table 4-2 showing the planned expenditures and forecast energy savings
 18 by program between 2023 and 2027 is provided in Attachment 1.1. Please note that expanded
 19 values have been adjusted to include inflation to match the original table which has taken inflation
 20 into account.

21
22

23

24 1.2 Please calculate, for each year of the 2023-2027 DSM Plan:

- 25 (i) DSM spending as a percentage of forecasted annual FBC revenues;
- 26 (ii) DSM energy savings as a percentage of energy sales; and
- 27 (iii) DSM capacity savings as a percentage of peak system demand.

28
29

29 **Response:**

30 Please refer to the table below for the requested information for each year of the DSM Plan.

31

	2023	2024	2025	2026	2027
(i) DSM spending as a percentage of forecast annual FBC revenues ¹	3.5%	3.8%	4.0%	4.2%	4.5%
(ii) DSM energy savings as a percentage of energy sales ²	0.8%	0.8%	0.8%	0.8%	0.9%
(iii) DSM capacity savings as a percentage of peak system demand ³	0.8%	1.0%	1.6%	2.0%	2.5%

1
2 The table above reflects increasing year over year expenditures that do not result in a significant
3 increase in DSM energy savings but do result in increasing DSM capacity savings.

4
5 1.3 Please provide, in percentage and dollar values, annual rate and revenue impacts
6 for each year of the 2023–2027 DSM Plan duration, compared to proposed 2023.

7
8 **Response:**

9 Please see the below table for the annual rate and revenue impact, in percentage and dollar
10 values (\$000s), for each year of the 2023–2027 DSM Plan when compared to the proposed 2023
11 revenue requirement. FBC also included the year-to-year incremental revenue and rate impact
12 in Lines 4 and 5, respectively. The average rate impact is approximately 0.46 percent per year
13 from 2023 to 2027. The incremental revenue requirement year-to-year is due to the incremental
14 amortization of the DSM expenditures each year through the deferral account and the rate base
15 return on the deferral account as well as the associated tax. For the average residential
16 customer⁴, the cumulative bill impact over the DSM Plan from 2023 to 2027 is approximately \$36
17 per year.

Line	Particulars	Reference	2023	2024	2025	2026	2027
1	Proposed 2023 Revenue Requirement (\$000s)	¹	426,208	426,208	426,208	426,208	426,208
2	Incremental Revenue Requirement to 2023 due to DSM (\$000s)		414	2,675	5,009	7,421	9,881
3	Annual Rate Impact (Compared to 2023) in %	Line 2 / Line 1	0.10%	0.63%	1.18%	1.74%	2.32%
4	Year-to-year Revenue Requirement Impact due to DSM (\$000s)	Line 2 (Curr Yr - Prev Yr)	414	2,261	2,334	2,412	2,460
5	Year-to-year Rate Impact in %	Line 3 (Curr Yr - Prev Yr)	0.10%	0.53%	0.55%	0.57%	0.58%

18
19 Notes to table:

20 1. Proposed 2023 Revenue Requirement, FBC 2023 Annual Review, Section 11, Schedule
21 18, Line 7, Column 5, filed August 5, 2022

22
23
24

¹ 2023 Forecast revenue of \$409.840 million (filed in the FBC 2023 Annual Review) used for all years
² 2023 Forecast of 3,476 GWh (filed in the FBC 2023 Annual Review) used for all years
³ FBC 2021 Long Term Electric Resource Plan Appendix G, 2.10 "System Peak Demand (MW)" - Reference Case Forecast, Winter, 2023-2027
⁴ 2023 Forecast of average residential UPC of 9.95 MWh per year (FBC 2023 Annual Review)

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 3

1 1.4 Please provide a comparison of DSM spending as a percentage of FortisBC Inc.
2 (FBC) revenues for the 2023–2027 DSM Plan to DSM spending as a percentage
3 of FBC revenues for the Long-Term DSM Plan (LT DSM) plan over the equivalent
4 period. Please provide commentary to explain this comparison.
5

6 **Response:**

7 As the LTERP did not include a forecast of FBC revenue, a direct comparison cannot be made
8 between 2023-2027 DSM Plan spending to FBC revenues forecast in the LT DSM Plan. Please
9 refer to the response to BCUC IR1 1.2 that compares FBC’s 2023-2027 DSM Plan spending with
10 FBC’s current revenue forecast completed as part of the FBC 2023 Annual Review.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 4

1 **2.0 Reference: DSM PLAN MEETS THE REQUIREMENTS OF THE LEGAL**
 2 **FRAMEWORK**

3 **Exhibit B-1, Section 3.1, p. 5**

4 **BC Energy Objectives met by FBC DSM Plan**

5 In Table 3-1 on page 5 of the Application, FBC states in relation to objective (i) of the BC
 6 Energy Objectives:

7 (i) to encourage communities to reduce greenhouse gas emissions and use energy
 8 efficiently;

9 Provision for, and further development of, the BC Step Code are included within
 10 Program areas. See Section 3.4.5 and Appendix A, Section 6.

11 There does not appear to be a section 3.4.5 in the Application.

12 2.1 Please confirm if this is intended to refer to Table 3-3, or provide an updated
 13 reference.

14
 15 **Response:**

16 Confirmed. The intended reference should be Table 3-3 and Appendix A, Section 7.

17

1 **3.0 Reference: DSM PLAN MEETS THE REQUIREMENTS OF THE LEGAL**
 2 **FRAMEWORK**

3 **Exhibit B-1, pp. 1, 5-6**

4 **Consistency with the 2021 LTERP**

5 On page 1 of the Application, FBC states:

6 The DSM Plan continues many of the cost-effective programs previously accepted
 7 in the 2019-2022 DSM Plan, with some additions and modifications to simplify
 8 offers for customers, align programs with provincial partners, and comply with
 9 changes to applicable legislation.

10 On page 5 of the Application, FBC states:

11 The Base DSM scenario FBC selected for its LT DSM Plan contemplated total
 12 DSM expenditures between 2023 and 2027 of \$63 million⁸ and total DSM savings
 13 of 139.8 GWh⁹. The LT DSM Plan was premised on a ramp up in DSM spending
 14 and savings, beginning in 2021, that would offset an average of 32 percent of
 15 FBC’s forecast load growth annually over the LTERP’s planning horizon. In
 16 response to emerging customer activities, the DSM Plan that is the subject of this
 17 Application builds on the target savings contemplated in the LT DSM Plan. Table
 18 3-2 below, shows that the proposed budget for the DSM Plan is \$19 million more,
 19 in total, than the pro-forma budget contemplated in the LT DSM Plan (inflation
 20 adjusted) and is expected to achieve an additional 3.6 GWh of electricity savings
 21 for this period.

Table 3-2: 2023-2027 DSM Plan Compared with the LT DSM Plan¹⁰

Plan	2023	2024	2025	2026	2027	Total
Expenditures (\$000s)						
2023-2027 DSM Plan	\$14,455	\$15,436	\$16,572	\$17,412	\$18,707	\$82,583
LT DSM Plan	\$11,249	\$11,907	\$13,139	\$12,951	\$14,014	\$63,260
<i>Difference</i>	<i>\$3,206</i>	<i>\$3,529</i>	<i>\$3,433</i>	<i>\$4,461</i>	<i>\$4,693</i>	<i>\$19,323</i>
Energy savings (GWh)						
2023-2027 DSM Plan	26.4	27.4	28.6	29.7	31.3	143.4
LT DSM Plan	27	27.3	29.3	28.6	27.6	139.8
<i>Difference</i>	<i>-0.6</i>	<i>0.1</i>	<i>-0.7</i>	<i>1.1</i>	<i>3.7</i>	<i>3.6</i>

22
 23 ¹⁰ LT DSM Plan Expenditure has been adjusted for annual inflation from 2023 to 2027
 24

25 On pages 6 to 7 of the Application, FBC states:

26 Beyond the changes proposed as a result of detailed program design, the main
 27 drivers of deviations of the DSM Plan from the LT DSM Plan are as follows:

- 28 • Based on feedback from EECAG [The Energy Efficiency and Conservation
 29 Advisory Group] stakeholders (see section 4.2), FBC is proposing

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 6

1 increased expenditures in the Low Income Program Area to support
2 additional energy conservation projects in Indigenous communities.

3 • Based on feedback from EECAG stakeholders, FBC is proposing
4 increased expenditures in the Innovative Technologies Program Area to
5 support a small residential deep energy retrofit pilot in electrically heated
6 homes in Indigenous communities.

7 • FBC has increased expenditures in the Residential and Commercial
8 Program Areas to support demand and capacity savings measures not
9 included within the scope of the FBC CPR [Conservation Potential Review].

10 • Based on the results of the Kelowna Demand Response Pilot, FBC is
11 proposing a new program area specifically focussed on demand response
12 which was not included within the scope of the FBC CPR.

13 3.1 Please provide a table showing the amount of funding associated with each of the
14 drivers of deviation with the LT DSM Plan listed above. Please include sufficient
15 detail to clearly show the sources of the increased plan expenditures between the
16 early years of the 2021 Long-Term Electric Resource Plan (LTERP) and the 2023-
17 2027 DSM Plan.

18 3.1.1 If the total increased expenditures discussed in IR 3.1 above are
19 substantially different from \$19 million, please explain the reason behind
20 the remaining increase in DSM expenditures.

21
22 **Response:**

23 The LT DSM Plan does not explore the granularity of program design or budgeting at a program
24 level like the 2023-2027 DSM Plan does. Customer participation (and hence expenditures and
25 savings) in the LT DSM Plan is a direct outcome from the economic model and estimated by a
26 simple payback demand curve reflecting cost, estimated operational savings, and DSM
27 incentives. The model used does not account for other external factors that could influence
28 participation including, such items as marketing, non-payback customer drivers, and supply chain
29 availability. The LT DSM Plan also includes a flat assumption for non-incentive expenditures like
30 labour, administration, communications, and the Conservation, Education, and Outreach (CEO),
31 Innovative Technologies, Enabling Activities and Portfolio program areas.

32 In contrast, the preparation of the 2023-2027 DSM Plan included detailed program design and
33 stakeholder feedback and, thus, resulted in different expenditure assumptions from the LT DSM
34 Plan and additional initiatives considered. This resulted in variation in each program area when
35 compared to the LT DSM Plan. Even in the absence of additional initiatives not considered in the
36 LT DSM Plan, FBC would still anticipate a difference between the LT DSM Plan modeling and the
37 2023-2027 DSM Plan due to the differing forecasting methodologies.

38 Table 1 below compares the LT DSM Plan with the 2023-2027 DSM Plan, including variances
39 due to program design and stakeholder feedback for measures that were considered in both the

1 LT DSM Plan and DSM Plan and additions that were not considered in the LT DSM Plan (noted
2 in Section 3.2). Table 2 provides additional details on drivers of deviations between the LT DSM
3 Plan and 2023-2027 DSM Plan.

4 **Table 1: Comparison of LT DSM Plan and 2023-2027 DSM Plan**

	Incentives (\$M)	Non-Incentive Expenditures (\$M)	Total Expenditures (\$M)	Energy Savings (GWh/y)	Demand and Capacity Savings (MW)	TRC
DSM Expenditures Plan (2023-2027)	\$49.1	\$33.5	\$82.6	143.4	62.1	1.3
LT DSM Plan (2023-2027)	\$45.2	\$18.1	\$63.3	139.8	19.9	2.0
Difference	\$3.9	\$15.4	\$19.3	3.6	42.2	-0.7

5 **Table 2: Differences Between LT DSM Plan and 2023-2027 DSM Plan by Key Driver of Deviation**

Key Driver of Deviation	Incr. Incentive (\$M)	Incr. Non- Incentive Expenditures (\$M)	Incr. Total Expenditures (\$M)	Incr. Energy Savings (GWh/y)	Incr. Demand and Capacity Savings (MW)
Variation in Incentives in Residential, Commercial and Industrial Measures Included in Both LT DSM Plan and DSM Plan	-\$1.2	\$0	-\$1.2	0.8	8.4
Demand Response Program	\$1.4	\$4.6	\$6.0	0	30.6
Residential Demand and Capacity Savings Measures	\$1.2	\$0.1	\$1.3	0.4	2.0
Commercial Demand and Capacity Savings Measures	\$0.4	\$0.1	\$0.5	0.1	0.7
Electric Residential Deep Energy Retrofit Pilot	\$0.4	\$0.2	\$0.5	0	0
Additional Low Income Expenditures	\$1.8	\$2.5	\$4.2	2.3	0.5
Additional Non-Incentive Expenditures	\$0	\$7.9	\$7.9	0	0
Total Difference	\$3.9	\$15.4	\$19.3	3.6	42.2

6
7 A key difference between the 2021 LT DSM Plan and 2023-2027 DSM Plan is the assumed ratio
8 of incentives to non-incentive expenditure. The LT DSM Plan assumes a 21 percent non-
9 incentive expenditure ratio, while FBC experienced a non-incentive ratio of 39 percent and 35 in
10 2020 and 2021, respectively. Thus, the non-incentive expenditures in the 2023-2027 DSM Plan

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 8

1 were aligned more closely with recent program experience and are reflective of the proposed
2 incremental initiatives included in the 2023-2027 DSM Plan.

3 The cost-effectiveness of the 2023-2027 DSM Plan (as expressed as TRC) is lower than the LT
4 DSM Plan, as the proposed DSM plan has higher expenditures without proportionately higher
5 energy savings.

6
7

8
9 3.2 Please explain the marginal differences in energy savings between 2023 and
10 2027, in the context of increased expenditures of \$19 million over the same period.

11
12 **Response:**

13 As discussed in the response to BCUC IR1 3.1, the incremental expenditures proposed in the
14 DSM Expenditures Plan that were not reflected in the LT DSM Plan were primarily related to
15 additional Low Income Program Area offers, addition of the Demand Response Program, addition
16 of demand and capacity savings measures, and additional non-incentive expenditures. These
17 incremental programs and measures, with the exception of those in the Low Income Program
18 Area, do not have energy savings (or have minimal energy savings) but have other benefits to
19 our customers. The marginal increase in energy savings is primarily attributed to the increased
20 expenditures in the Low Income Program Area.

21
22

23
24 3.3 Please provide additional details on the Residential and Commercial Program
25 Areas expenditures to support demand and capacity savings that were not
26 included in the scope of the FBC CPR.

27
28 **Response:**

29 FBC's 2023-2027 DSM Plan includes new residential measures that have demand and capacity
30 savings within the existing Home Renovation Program. Customers who install a high Season
31 Energy Efficiency Ratio (SEER) air conditioner with an ENERGY STAR designation and enroll in
32 the proposed Demand Response Program would be eligible for a Home Renovation Rebate
33 incentive for the appliance and an on-going incentive for participation in the Demand Response
34 program. FBC assumes that the participation will begin gradually and increase in later years of
35 the 2023-2027 DSM Plan.

36 The 2023-2027 DSM Plan includes new commercial measures that have demand and capacity
37 savings within the existing Prescriptive Program. Customers who install roof top air conditioning
38 units with a high Energy Efficiency Ratio (EER) would be eligible for a Prescriptive Program

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 9

1 Rebate and an on-going incentive for participation in the Demand Response program. FBC
2 assumes that the participation will begin gradually and increase in later years of the 2023-2027
3 DSM Plan.

4
5

6

7 3.4 Please discuss why the demand and capacity savings measures proposed in the
8 Residential and Commercial Program Areas, and the new Demand Response
9 Program Area, were not included in the scope of the FBC's CPR, but are now
10 considered to be ready to be offered as DSM programs.

11

12 **Response:**

13 Measures with only demand and capacity savings were excluded in the 2021 CPR as FBC had
14 not yet determined the value for demand and capacity-only DSM at the start of the study. While
15 FBC identified increasing capacity impacts associated with growth and emerging loads (such as
16 EV charging) in the 2021 LTERP, FBC was not able to determine if DSM would be a cost-effective
17 means to manage the load.

18 In parallel to the development of the 2021 CPR, FBC began an internal evaluation of the value
19 for demand and capacity DSM. FBC completed the study in early 2022, several months after the
20 completion of the 2021 CPR. FBC reported the new Long-Run Marginal Cost of demand and
21 capacity as part of FBC's response to BCUC IR1 38.1 in the 2021 LTERP regulatory proceeding.

22 In the development of the 2023-2027 DSM Plan, FBC determined that both demand and capacity
23 savings measures and the Demand Response Program Area were forecast to be cost-effective
24 using the newly identified LRMC for demand and capacity savings. Therefore, FBC included both
25 the new demand and capacity savings measures in the Residential and Commercial Program
26 Areas and the Demand Response Program Area as part of the 2023-2027 DSM Plan.

27

28

29

30 3.5 Please explain how FBC makes a distinction between the demand and capacity
31 savings measures proposed in the Residential and Commercial Program Areas,
32 and the new Demand Response Program Area.

33

34 **Response:**

35 The demand and capacity savings measures proposed in the Residential and Commercial
36 Program Areas will be new product rebates included in the existing Home Renovation Rebate
37 and Commercial Prescriptive Programs, respectively. FBC is proposing to provide prescriptive
38 incentives to achieve demand reduction during FBC's and participants' peak periods. Some
39 minimal additional energy savings are also achieved. These savings are based on retrofitting

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 10

1 older, less efficient air conditioning units with higher efficiency units as discussed in the response
2 to BCUC IR1 3.3.

3 The Demand Response Program Area proposes to provide incentives for participants to change
4 when they use selected appliances or equipment. Typically, FBC is not providing incentives for
5 participants to install new appliances or equipment, but rather interventions are done on existing
6 customer equipment that is connected to FBC's demand response platform. This includes
7 primarily electric HVAC measures and EV charging. The program achieves demand savings by
8 shifting participant loads outside of FBC's peak period, as well as outside the participants' monthly
9 peak period in the case of customers on a rate schedule that includes demand charges.

10

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 11

1 **4.0 Reference: DSM PLAN MEETS THE REQUIREMENTS OF THE LEGAL**
2 **FRAMEWORK**

3 **Exhibit B-1, Section 3.3, Table 3-3, p. 8; Table 4-1, p. 10; Appendix A,**
4 **pp. 12, 15, 16, 23; DSM Regulation,⁵ Sections 3(1)(b), 4(4)**
5 **Rental Apartment Program**

6 On page 8 of the Application, FBC states that it will be continuing to collaborate with
7 FortisBC Energy Inc. (FEI) in the Rental Apartment Efficiency Program (RAP).

8 Table 4-1 on page 10 of the Application shows that the RAP has been moved from the
9 Residential Program to the Commercial Program Area.

10 On page 12 of Appendix A to the Application, FBC states that the RAP, was, in part,
11 included in the residential portfolio in the previous DSM plan. In this DSM plan, this
12 program is being consolidated under the commercial program area of FEI.

13 4.1 Please provide reasons for the shift of the RAP from the Residential to the
14 Commercial Program Area.

15
16 **Response:**

17 The Rental Apartment Efficiency Program (RAP) program is currently divided between the
18 Residential and Commercial Program Areas, which results in challenges for forecasting,
19 reporting, and allocating program expenditures between the Program Areas. Shifting the
20 residential component of the RAP to the Commercial Program area is an administrative change
21 to help address the challenges noted above and, at the same time, will create more alignment
22 with FortisBC Energy Inc.'s (FEI) RAP delivery.

23
24

25
26 4.2 Please clarify if the collaboration with FEI predates the 2023-2027 DSM Plan, or
27 is unrelated to the shift of the RAP to the Commercial Program.

28
29 **Response:**

30 The collaboration between FBC and FEI on the RAP predates the 2023-2027 DSM Plan and is
31 unrelated to the shift of the RAP to the Commercial Program (as described in BCUC IR1 4.1).
32 FBC and FEI expect to continue their collaboration on the delivery of the RAP during FBC's 2023-
33 2027 Plan period.

34
35

⁵ https://www.bclaws.gov.bc.ca/civix/document/id/complete/statreg/10_326_2008.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 12

1
2 4.3 Please discuss FBC's involvement in selecting the types of DSM measures and
3 activities pursued in FEI's commercial program area.
4

5 **Response:**

6 FBC clarifies that the referenced preamble to page 12 of Appendix A contains an error. The text
7 should state that the RAP program is being consolidated under the commercial program area of
8 FBC and not FEI. However, FortisBC's Conservation & Energy Management department's
9 integrated staff develop both electricity and natural gas efficiency programs, identifying DSM
10 measures and activities to serve both FBC and FEI customers. The expenditures associated with
11 the development activities for electricity or natural gas DSM programs, measures and/or activities
12 are allocated between FBC and FEI based on their respective energy source.

13
14

15
16 On page 15 of Appendix A to the Application, FBC states that the RAP, in collaboration
17 with FEI, provides the direct installation of in-suite measures, including LED light bulbs
18 and low flow showerheads, and faucet aerators for rental suites in multi-unit residential
19 buildings (MURBs). There are three components to this program. To start, participants are
20 provided with direct install of in-suite energy efficiency upgrades completed by an agent
21 of FEI and FBC. Next, participants are provided with energy assessments, which may
22 recommend building level energy efficiency upgrades such as condensing boilers, high
23 efficiency water heaters and control upgrades. Lastly, participants are provided with
24 support in implementing the energy efficiency recommendations and applying for rebates.

25 4.4 Please provide any information FBC has on the proportion of customers who are
26 tenants, by housing type and rate schedule.

27

28 **Response:**

29 It is estimated that tenants represent the following proportion of FBC customers by housing type⁶:

- 30 • 2.5% of single-family home customers
31 • 10.8% of semi-detached home customers
32 • 13.4% of row/town home customers
33 • 34.5% of apartment or condo unit customers
34 • 6.5% of mobile or other home customers
35

⁶ FBC 2017 Residential End Use Study, May 2019.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 13

1 FBC does not have information regarding the proportion of tenants by rate schedule. However,
2 it is expected that:

- 3 • Tenants receiving electricity from FBC renting single-family detached, semi-detached, row
4 houses, town houses and/or mobile homes are typically on Rate Schedule 1.
- 5 • Tenants receiving electricity from FBC renting in an apartment-style multi-unit residential
6 building with their own metered service are typically on Rate Schedule 1, with common
7 areas separately metered on Rate Schedule 20 or 21 depending on the size of the
8 building.
- 9 • Apartment-style multi-unit residential buildings receiving electricity from FBC, but where
10 tenants are not separately metered would typically be on Rate Schedule 20 or 21
11 depending on the size of the building.

12
13

14

15 4.5 Please discuss how FBC provides DSM offerings to renters who do not live in
16 rental apartment buildings.

17

18 **Response:**

19 Renters who do not live in rental apartment buildings have access to various FBC DSM programs.
20 For certain upgrades where renters are unlikely to take on the cost of an upgrade (e.g. building
21 envelope or mechanical systems), the registered homeowner is eligible to participate for the rental
22 unit. Renters, or rental units, are eligible to participate in the Home Renovation Rebate Program,
23 including retail offers, under the Residential Program Area. Income-qualified renters, living in
24 various housing types, can participate in the Self Install, Direct Install and Prescriptive Programs
25 under the Low Income Program Area. Furthermore, housing providers, including Indigenous
26 communities, can participate in Low Income Programs which benefit income-qualified renters.

27

28

29

30 4.6 Please discuss if rental customers are able to access incentives for custom
31 building energy efficiency projects, for both existing and new buildings through the
32 Commercial Performance Program.

33

34 **Response:**

35 The Commercial Performance Program is available to rental customers (i.e. customers who own
36 and/or operate rental apartments) if they have common or whole-building areas metered on a
37 commercial rate and otherwise meet the program terms and conditions.

38

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 14

1

2

3 In Exhibit 9 on page 16 of Appendix A to the Application, FBC states that the RAP Program
4 has a Total Resource Cost (TRC) value of 0.4.

5 FBC provides the following TRC values for the Low-Income program in Exhibit 13 on page
6 23 of Appendix A to the Application:

7 Self Install: 3.2

8 Direct Install: 0.7

9 Prescriptive: 1.3

10 Performance: 1.6

11 4.7 Please discuss why the TRC values for the RAP are lower than the TRC values
12 for all of the Low Income Programs, including a comparison of the measures
13 provided in the different program, or any other details which may help to explain
14 the differing TRC results.

15

16 **Response:**

17 The RAP program TRC results are not comparable to the Low Income Programs.

18 The Low Income Programs TRC calculation is enhanced by 1) the use of the long-run marginal
19 cost of acquiring electricity generated from clean or renewable sources in British Columbia as per
20 Section 4(1.1)(a) and (b) of the DSM Regulation, and 2) the use of a benefit adder of 40% as per
21 DSM Regulation Section 4 (2)(b).

22 As there is no Low Income Program that is a perfect mirror of the RAP, FBC expects that there
23 would be a natural variance in TRC results. Further, as the RAP only targets apartment buildings
24 and Low Income Programs involve a broader scope of building types, the savings calculations
25 and thus, the TRC results will be different.

26 There are also differences with respect to measures supported between the RAP and Low Income
27 Programs which make comparing TRC results between programs difficult. The RAP measures
28 include LEDs, faucet aerators, showerheads, an energy study, and implementation support. No
29 Low Income Program has this exact set of measures. LEDs, faucet aerators and showerheads
30 are a component of both the Self Install Program and the Direct Install Program however, those
31 Programs involve several other measures as well. Please refer to BCOAPO IR1 8.3 and 8.4 for
32 a list of Self Install and Direct Install measures

33

34

35

1 4.8 Please compare the current TRC value for the RAP to historical TRC values
2 realized for the RAP.

3
4 **Response:**

5 The table below provides the forecast and historical TRC values for the RAP.

Plan	TRC, Forecast	Notes
2023-2027 FBC DSM Plan - RAP	0.4	
2019-2022 FBC DSM Plan - RAP	3.0	
Year	TRC, Actual	Notes
2022	-	TRC not determined until end-of-year
2021	4.4	
2020	-	TRC not reported, as there were no participants.
2019	5.8	
2018	4.9	
2017	6.7	
2016	4.5	

6
7

8
9 Rental accommodations are an adequacy requirement under Section 3(1)(b) of the DSM
10 Regulation.

11 Section 4(4) of the DSM Regulation states:

12 The commission must determine the cost-effectiveness of a specified demand-
13 side measure proposed in a plan portfolio or an expenditure portfolio by
14 determining whether the portfolio is cost effective as a whole.

15 4.9 Please confirm, or explain otherwise, that DSM measures targeting rental
16 accommodations are not considered specified demand-side measures.

17
18 **Response:**

19 FBC confirms that it does not consider the measures within the Rental Apartment Efficiency
20 Program to be specified demand-side measures. FBC does consider the Rental Apartment
21 Efficiency Program as meeting the adequacy requirement in section 3(1)(b) of the Demand-Side
22 Management Regulation.

23

1 **5.0 Reference: DSM PLAN AND PROPOSED EXPENDITURES**

2 **Exhibit B-1, Section 4, Table 4-1, p. 10; Appendix A, p. 18; Appendix**
 3 **B, p. 15**

4 **Industrial Strategic Energy Management**

5 FBC notes in Table 4-1 on page 10 of the Application, that the Industrial Strategic Energy
 6 Management (SEM) Program is new for the 2023-2027 DSM Plan.

7 On page 18 of Appendix A to the Application, FBC states:

8 The Strategic Energy Management Program is a comprehensive offering for large
 9 and medium industrial customers that provides them with energy modeling, energy
 10 efficiency coaching and strategic planning support to achieve both operational
 11 savings and to encourage larger capital upgrades. The program will be
 12 administered in collaboration with FEI. In 2020, FBC began a pilot project to extend
 13 FEI's SEM cohort offer to one wood products customer in the FBC service territory.
 14 This pilot is now being expanded into a full offer in this DSM Plan.

15 On page 15 of the 2021 DSM Annual Report in Appendix B, FBC states:

16 FBC is currently conducting a pilot that extends the FEI Strategic Energy
 17 Management cohort offer to seven customers in the FBC service territory. The FBC
 18 Strategic Energy Management cohort pilot activities are expected to be complete
 19 by May 2023. At that point, FBC will assess the results to determine if the pilot can
 20 be transitioned into a program.

21 5.1 Please provide the results of the Industrial SEM pilot to date, comparing both
 22 planned and actual expenditures and savings realised over the pilot period.

23
 24 **Response:**

25 The FBC SEM pilot has seven participants since beginning in 2019 and is anticipated to be
 26 complete in early 2023. The planned, actual to-date, and end-of-plan year forecast for
 27 expenditures and energy savings are shown in the table below:

	Planned	Actual (2019 to July 2022)	Forecast (2019 to 2023)
Total Expenditure (\$)	\$415,826	\$328,289	\$500,000
Energy Savings (GWh/y)	3.2 GWh	5.1 GWh	7 GWh

28
 29

30
 31 5.2 Please discuss the factors considered by FBC in evaluating the results of the
 32 Industrial SEM pilot, and when deciding if this pilot should be transitioned into a
 33 program.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 17

1

2 **Response:**

3 The following factors were considered by FBC in evaluating the results of the Industrial SEM pilot
4 to-date and deciding to transition the pilot into a permanent program:

- 5
- 6 • **Cost-effective energy savings:** The SEM pilot to date is forecasting energy savings that
7 are expected to continue when the pilot transitions to a permanent program. While a
8 conservative estimate was used for forecasting energy savings in the 2023-2027 DSM
9 Plan, recent data up to July 2022 (presented in BCUC IR1 5.1) suggests that the pilot's
10 forecast per-customer savings are greater than the cost-effective savings forecast in the
11 2023-2027 DSM Plan.
 - 12 • **Customer feedback:** Feedback to date suggests that customers are satisfied with the
13 support received by FBC and its SEM consultant.
 - 14 • **Scalability and/or repeatability:** FBC anticipates that customers participating in the pilot
15 will continue to participate in a permanent program and that there are other potential
16 participants in the FBC service territory.
- 17

18

19 5.3 Please provide FBC's views on when a pilot program ceases to be a pilot and
20 transitions to a regular program, and the role of the BCUC in accepting the
21 expansion of a pilot project into a full program offering in a DSM Plan.

22

23 **Response:**

24 A key distinguishing feature between a pilot and a program is limited or closed eligibility for
25 recruitment and a limited time frame for the pilot's operation. FBC views the role of a pilot as a
26 means to evaluate whether a particular technology or program concept can be a cost-effective
27 addition or alteration to FBC's existing conservation and energy management programs. This
28 contrasts with a permanent program that generally has open eligibility and an open time frame
29 (subject to DSM Expenditure Plan approval periods).

30 Once a pilot is completed, its evaluation results serve as a decision gate for FBC on whether to
31 move the measure forward into a permanent program or offer and what changes from the pilot
32 are required to support a successful program. FBC would only launch a permanent program if
33 the pilot was successful and the program was forecast to be cost-effective.

34 FBC's expenditures related to both pilots and permanent programs are included in FBC's DSM
35 expenditure plans, which are subject to BCUC review and acceptance pursuant to subsections



FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 18

1 44.2 of the UCA.⁷ Over successive DSM expenditure plans, the BCUC will have continuous
2 oversight over FBC's DSM pilots and programs.

3

⁷ Section 3 of the Application sets out in detail the legal framework for the filing of DSM expenditure schedules.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 19

1 **6.0 Reference: DSM EXPENDITURE SCHEDULE**

2 **Exhibit B-1, Section 4.3, p. 14**

3 **Annual Inflation Rate Adjustments from 2023 to 2027**

4 On page 14 of the Application, FBC states:

5 FBC used an inflation rate of two percent annually for program expenses. The
6 inflation rates assumed for program labour for each year are 3.3 percent (2024),
7 2.7 percent (2025), 2.6 percent (2026) and 2.7 percent (2027).

8 6.1 Please provide the basis for FBC's inflationary assumptions, and discuss the
9 possible impact to FBC's DSM plan of higher than anticipated inflation over the
10 2023-2027 DSM Plan duration, with respect to the level of expenditures sought
11 and cost-effectiveness results.

12

13 **Response:**

14 FBC notes the inflation rates were applied from 2024 onwards as the DSM plan is forecast in
15 2023 dollars.

16 For the non-labour program expenses, consistent with the approach used in the 2021 Long-Term
17 Electric Resource Plan and Long-Term Demand-Side Management Plan (LT DSM Plan)⁸, the
18 inflation rate (BC-CPI) forecast is based on the average forecast of 2024 to 2027 from Canadian
19 Chartered banks (including TD Bank, Royal Bank of Canada, Bank of Nova Scotia, Bank of
20 Montreal, and Canadian Imperial Bank of Canada) as of April 2022, the Conference Board of
21 Canada (CBOC) Long-term forecast (2021), and BC Ministry of Finance (2022 Budget).
22 Additionally, the annual inflation forecast of 2 percent agrees with the inflation control target set
23 by the Bank of Canada⁹.

24 For the program labour expenses, the inflation rate is based on the BC-AWE forecast from CBOC
25 as well as BC Ministry of Finance (2022 Budget).

26 FBC believes the effect of inflation is unlikely to have a material impact on the cost-effectiveness
27 of the DSM Plan; however, FBC will monitor inflation and may apply for adjustments to its DSM
28 expenditure plan if it increases enough to have a material impact on the cost effectiveness test.

29

⁸ Section 2.5.6.2 of FBC 2021 LTERP.

⁹ <https://www.bankofcanada.ca/core-functions/monetary-policy/inflation/#:~:text=At%20the%20Bank%20of%20Canada%2C%20we%20aim%20to,inflation%20close%20to%202%20percent>.

1 **7.0 Reference: DSM PLAN AND PROPOSED EXPENDITURES**

2 **Exhibit B-1, Appendix A, pp. 10, 34**

3 **Capacity Savings**

4 In Exhibit 4 on page 10 of Appendix A to the Application, FBC provides a summary of the
5 Portfolio Electricity Savings, Cost-Effectiveness, Levelized Cost of Electricity by Program
6 Area, including annual demand savings by program area, and with a portfolio total of 62.1
7 MW.

8 In Exhibit 18 on page 34 of Appendix A to the Application, FBC provides a forecast of
9 demand savings in the new Demand Response Program Area by program, for each year
10 between 2023 and 2027, totalling 30.6 MW.

11 7.1 Please provide a table showing the forecast demand savings by program area, for
12 each year between 2023 and 2027, for the entire DSM portfolio.

13 **Response:**

14 The following tables show the forecast demand savings by program for each year between 2023
15 and 2027 across the entire DSM portfolio for winter and summer, respectively:

		Winter Forecast Demand Savings (MW)						
Program Area	Program Name	2023	2024	2025	2026	2027	All Years	
Commercial	Prescriptive	1.3	1.3	1.3	1.3	1.3	6.3	
Commercial	Performance	0.3	0.3	0.3	0.3	0.3	1.5	
Commercial	Rental Apartment Program	0.0	0.0	0.0	0.0	0.0	0.2	
Industrial	Prescriptive	1.0	1.0	1.0	1.0	1.0	5.1	
Industrial	Performance	0.2	0.2	0.2	0.2	0.2	0.9	
Industrial	Strategic Energy Management	0.2	0.2	0.3	0.3	0.3	1.3	
Residential	Home Renovation	1.2	1.6	1.9	2.4	3.6	10.7	
Residential	New Home	0.2	0.3	0.4	0.4	0.5	1.8	
Low Income	Self Install	-	-	-	-	-	-	
Low Income	Direct Install	-	-	-	-	-	-	
Low Income	Prescriptive	0.1	0.1	0.1	0.2	0.2	0.7	
Low Income	Performance	0.0	0.0	0.0	0.0	0.0	0.2	
Program Area (non DR) Total		4.7	5.0	5.6	6.1	7.4	28.8	
Demand Response	Residential DR	1.0	2.2	4.5	6.0	7.7	21.5	
Demand Response	Commercial DR	-	-	1.9	3.0	4.3	9.1	
Demand Response Only Total		1.0	2.2	6.4	9.0	12.0	30.6	
Grand Total		5.6	7.3	12.0	15.1	19.4	59.4	

Program Area	Program Name	Summer Forecast Demand Savings (MW)					
		2023	2024	2025	2026	2027	All Years
Commercial	Prescriptive	1.1	1.1	1.1	1.2	1.2	5.6
Commercial	Performance	0.3	0.3	0.3	0.3	0.3	1.5
Commercial	Rental Apartment Program	0.0	0.0	0.0	0.0	0.0	0.2
Industrial	Prescriptive	1.0	1.0	1.0	1.0	1.0	5.1
Industrial	Performance	0.2	0.2	0.2	0.2	0.2	0.9
Industrial	Strategic Energy Management	0.2	0.2	0.3	0.3	0.3	1.3
Residential	Home Renovation	0.8	1.1	1.5	2.1	3.1	8.6
Residential	New Home	0.2	0.3	0.4	0.4	0.5	1.8
Low Income	Self Install	-	-	-	-	-	-
Low Income	Direct Install	-	-	-	-	-	-
Low Income	Prescriptive	0.1	0.1	0.1	0.1	0.1	0.4
Low Income	Performance	0.0	0.0	0.0	0.0	0.0	0.2
Program Area (non DR) Total		4.0	4.4	4.9	5.6	6.7	25.5
Demand Response	Residential DR	1.0	2.2	4.5	6.0	7.7	21.5
Demand Response	Commercial DR	-	-	1.9	3.0	4.3	9.1
Demand Response Only Total		1.0	2.2	6.4	9.0	12.0	30.6
Grand Total		4.9	6.6	11.4	14.6	18.7	56.2

1 Please note that the two tables contain a number of overlapping measures, as some will have
2 equivalent demand savings across both the winter and summer seasons (e.g. lighting). The
3 primary difference between the two tables is that the winter values include heat pump savings
4 and omit air conditioner savings, while the summer values omit heat pump savings and include
5 air conditioner savings.

6 The demand response program assumes that there will be equal participation across both winter
7 and summer seasons. The small difference between the 62.1 MW forecast in the Application and
8 the summer and winter demand savings forecast above is due to measures with demand savings
9 that occur in the summer and not winter, and measures with demand savings that occur in the
10 winter and not summer. The small difference represents the sum of demand savings that do not
11 overlap in both seasons.

12
13

14
15 7.2 Please clarify if any of these savings were included in the 2021 LTERP, and if so,
16 provide a comparison of the capacity savings outlined in this Application and the

1 2021 LTERP. Please explain any significant differences between the capacity
 2 savings outlined in this Application and the 2021 LTERP.

3
 4 **Response:**

5 The capacity savings were included in the 2021 LTERP, Table 8-1, are shown below:

Category	DSM Scenario				
	Low	Base	Med	High	Max
Energy Savings, GWh					
Average per annum ('21 - '40)	21.0	21.8	22.4	23.4	25.2
Average per annum ('21 - '29)	26.8	28.0	29.4	31.4	34.5
Total (2021 to 2040)	421	435	449	468	503
Capacity Savings, MW					
Total (2021 to 2040)	61.6	64.0	65.6	68.1	72.7
Resource Cost, 2020 (\$000s)					
Average Cost (\$/MWh)	\$38	\$44	\$49	\$57	\$75
Incremental cost compared to base case (\$/MWh)	N/A	-	\$183	\$190	\$234

6
 7 The Base Scenario identified a total of 64.0 MW of capacity savings between 2021 to 2040, with
 8 19.9 MW of capacity savings between 2023 and 2027. The capacity savings outlined in the 2021
 9 LTERP are winter capacity savings, and do not include capacity savings from the Demand
 10 Response Program Area.

11 The 2021 LTERP Base Scenario's 19.9 MW of capacity savings between 2023 and 2027 is less
 12 than the 28.8 MW for winter, non-demand response program areas stated in the response to
 13 BCUC IR1 7.1. The capacity savings in the DSM Plan are greater than the 2021 LTERP because
 14 a greater emphasis was made in the DSM Plan on measures that provide greater capacity
 15 savings. These measures include residential heat pumps, clothes washers and dryers,
 16 commercial heat pumps, and industrial horticultural LED lighting.

17

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 23

1 **8.0 Reference: DSM EXPENDITURE SCHEDULE**

2 **Exhibit B-1, Section 3.2, p. 7; Appendix A, pp. 32-33; FBC 2021 Long-**
 3 **Term Electric Resource Plan (2021 LTERP) and Long-Term Demand**
 4 **Side Management Plan (LT DSM Plan) Proceeding, Exhibit B-2,**
 5 **BCUC IR1 41.1; Exhibit B-11, BCUC IR2 58.2**

6 **Demand Response Pilots**

7 On page 7 of the Application, FBC states:

8 Based on the results of the Kelowna Demand Response Pilot, FBC is proposing a
 9 new program area specifically focussed on demand response which was not
 10 included within the scope of the FBC CPR.

11 On page 32 of Appendix A to the Application, FBC states:

12 In 2020, FBC completed the initial pilot phase of its Kelowna Demand Response
 13 (DR) program for large commercial and industrial customers that focussed on
 14 custom-dispatched DR. FBC is also currently running a residential demand
 15 response pilot in Kelowna, the “Peak Saver Pilot”, that is expected to complete in
 16 early 2023. FBC plans to roll out permanent DR programs for both commercial and
 17 residential sectors.

18 [...]

19 The Commercial and Industrial Demand Response activities including conducting
 20 the next phase of the commercial DR program, focusing on automated DR in 2023
 21 and 2024, and adding industrial customers to the program. If successful, FBC
 22 would make the program permanent and expand to additional customers.

23 8.1 Please provide a table clarifying which of the DR programs have been included in
 24 the main Program Areas as a permanent program offering, and which remain at
 25 the pilot stage, showing any planned transition from pilot to permanent offering.
 26 Please include information on the forecast expenditures and capacity savings for
 27 each of the DR programs.

28
 29 **Response:**

30 Tables clarifying which DR programs are in permanent versus pilot stage, and providing details
 31 regarding forecast expenditures and capacity savings are below.

DR Initiative	DR Initiative Stage	Initiative Details	Timeline
Kelowna Demand Response Pilot	Pilot (concluded)	Pilot for large commercial and industrial customers focused on manually-dispatched DR.	Summer 2019 – Winter 2020

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 24

DR Initiative	DR Initiative Stage	Initiative Details	Timeline
Kelowna Residential Peak Saver Pilot	Pilot (in progress)	Pilot for residential customers focused on connected thermostats, electric vehicle chargers, hot water tanks, and pool pumps.	Winter 2022 – Spring 2023 (anticipated transition into Residential Demand Response Program at completion)
Residential Demand Response	Permanent offer of Demand Response program (future)	Offer for residential customers focused on connected thermostats, electric vehicle chargers and telematics, and other potential loads as identified in the future.	Spring 2023 onwards
Automated C&I Demand Response Pilot	Pilot (future)	Pilot to test the feasibility of connecting commercial thermostats and fleet vehicles to an automated DR dispatch software.	2024
Commercial Demand Response	Permanent offer of Demand Response program (future)	Offer for commercial and industrial customers focused on connected thermostats, fleet electric vehicle charging, and ad-hoc large industrial end-uses.	2025 onwards

1

DR Initiative	Actual / Forecast Expenditure	Capacity Savings
Kelowna Demand Response Pilot	\$400,000	619 kW (summer average) 524 kW (winter average)
Kelowna Residential Peak Saver Pilot	\$500,000	TBD following pilot results (summer average) TBD following pilot results (winter average)
Residential Demand Response Program	\$2,743,000	Estimated 7.7 MW (summer and winter, by 2027)
Automated C&I Demand Response Pilot	\$400,000 <i>Note that this pilot will be funded through the Innovative Technologies budget rather than the Demand Response budget.</i>	TBD. The primary goal of this pilot will be to assess technology capabilities, scalability, and ease of dispatch.
Commercial and Industrial Demand Response Program	\$1,179,000	Estimated 4.3 MW (summer and winter, by 2027)

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In Exhibit 18 on page 33 of Appendix A to the Application, FBC estimates a combined capacity savings of 9.2 MW for both the Commercial and Industrial Demand Response Program area, with a combined TRC of 0.8. The Residential DR program is shown to have a TRC of 1.1.

9

10

In response to BCUC Information Request (IR) 41.1 of the FBC 2021 LTERP Proceeding regarding the commercial DR pilot, FBC stated:

11

The commercial DR pilot was completed in December 2020 and evaluated in 2021.

1 [...]

2 The overall results did not conclusively show that commercial DR using the
3 approach advanced in the pilot could have a notable impact on commercial
4 customer demand. FBC will re-assess the approach to commercial DR for a
5 potential future pilot as the assessment expected a notable DR potential in the
6 region despite the pilot results.

7 8.2 Given the inconclusive results of the above commercial DR pilot and the TRC of
8 0.8, please provide FBC’s view on the benefits to ratepayers of making this
9 program permanent and expanding to additional customers.

10
11 **Response:**

12 The completed 2020-2021 commercial DR program pilot explored manually dispatching loads as
13 a potential low-cost approach for DR instead of automated DR which is a more prevalent and
14 proven approach in North America (including Central Hudson, Pacific Gas & Electric, Southern
15 California Edison, and San Diego Gas & Electric). FBC will pilot automated commercial DR as
16 part of its Innovative Technologies projects for 2023 and 2024. Assuming that FBC achieves
17 similar results to other utilities in North America, FBC plans to continue and expand the program
18 in 2025 and beyond.

19 Both the residential and commercial DR programs can be characterized as initiatives with higher
20 initial costs in terms of DR platform setup, with lower expenditures in future years associated with
21 incentives and annual license fees. The table below also shows the cost effectiveness (TRC)
22 result for each year of the proposed DSM plan.

Year	Total Resource Cost
2023	0.00
2024	0.00
2025	0.69
2026	1.03
2027	1.38
2023-2027	0.82

23 Though the program itself is not immediately cost effective, it quickly scales up and becomes cost
24 effective. The response to BCUC IR1 8.3 further describes how the cost effectiveness for this
25 program scales over time. FBC anticipates that both residential and commercial DR programs
26 will be permanent fixtures of FBC’s DSM portfolio past 2027 and that cost-effectiveness will
27 continue to improve as participation increases.

28 FBC is forecasting to experience additional demand pressure on its grid (as described in Section
29 2.3 of FBC’s 2021 LTERP). The ability to shed load through a DR program will both reduce FBC’s

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 26

1 need for additional transmission, distribution, and capacity resources, as well as improve reliability
2 during future adverse weather events (such as 2021's heat dome).

3
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8.2.1 If the results of the commercial DR pilot were inconclusive, please explain
7 the basis upon which has FBC forecast the cost-effectiveness of the
8 program.

9

10 **Response:**

11 The results of the commercial DR pilot were for manually dispatched DR, whereas the upcoming
12 commercial pilot and proposed permanent program is for automated DR. FBC used cost
13 effectiveness inputs from a study prepared for FBC by Generac Grid Services (previously Enbala)
14 in 2018 on automated commercial and industrial DR as the basis for the program.

15

16

17

18

8.2.2 Please discuss if the program would be cost-effective using the mTRC.

19

20 **Response:**

21 Yes, the mTRC of the commercial DR program would be 1.2.

22

23

24

25

8.3 Please provide FBC's view of the key reasons behind the differing TRC results for
26 the residential DR program (TRC of 1.1) and compared to the commercial and
27 industrial DR programs
28 (TRC of 0.8).

29

30 **Response:**

31 The key reason why the TRC of the residential DR program is greater than the TRC of the
32 commercial and industrial DR program is that it has a longer time to ramp up participants (starting
33 in 2023 instead of 2025). This allows the residential program to realize greater demand savings
34 benefits to offset the initial capital cost of the program and software setup. If the programs were
35 run for a similar time frame, with the forecast participant growth trending with similar year-over-
36 year growth, FBC would expect the commercial and industrial DR programs to have a higher cost-
37 effectiveness than the residential DR program (TRC of 1.4 vs TRC of 1.1).

38

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 27

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In response to BCUC IR 58.2 of the FBC 2021 LTERP Proceeding, FBC stated:

A total of ten participants were enrolled by the completion of the DR Pilot. FBC benefitted the most from DR capacity during both the coldest days in winter and the hottest days in summer, when it was most needed by the system, suggesting that DR may be considered a reliable resource. As a result of the pilot, the system benefitted from a maximum of 1.33 MW of DR capacity and 619 kW average DR capacity in the summer of 2020, and maximum DR capacity of 696 kW and average of 524 kW of DR in the winter. Some lower-performing days reduced the summer 2020 average savings, due to participant technical issues and changes in participant operation creating more variability and less reliability, along with other customer staffing and operational issues. The criteria that FBC used to measure the success of the commercial DR pilot included:

- the magnitude of DR capacity available (compared to the potential estimate);
- operational characteristics such as: dispatchability, reliability, and timeliness of the DR event responses;
- customer engagement and satisfaction, including retention;
- DR potential scalability.

8.4 Please discuss if FBC plans to use the same criteria to determine the success of FBC's residential peak saver pilot program, explaining any differences where applicable.

Response:

FBC intends to use the same criteria to determine the success of the residential peak saver pilot program as discussed in the response to BCUC IR2 58.6 of the FBC 2021 LTERP. This includes:

- the magnitude of DR capacity available (compared to the potential estimate);
- operational characteristics such as: dispatchability, reliability, and timeliness of the DR event responses;
- customer engagement and satisfaction, including retention;
- DR potential scalability;
- the market potential of the proposed DR offerings (i.e. based on pilot information, what percentage of customers will voluntarily enroll in the program);
- the cost-effectiveness of the DR resource using the Total Resource Cost; and

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 28

- 1 • the suitability of the DR technology to control emerging demand challenges (electric
2 vehicle challenges, space cooling, connected appliances, etc.).
3
4

5
6 8.5 Please confirm that the DR commercial pilot completed in December 2020 (and
7 referenced in the LT DSM Plan) refers to the same pilot completed for the Kelowna
8 Demand Response program and focussed on custom-dispatched DR.

9
10 **Response:**

11 Confirmed.

12
13
14

15 8.5.1 If confirmed, please clarify whether FBC's re-assessment of commercial
16 DR for a future potential pilot is included in the next phase of the
17 commercial DR program scheduled for 2023 and 2024. If yes, please
18 explain how FBC plans to revise its approach to achieve improved DR
19 pilot results.

20
21 **Response:**

22 FBC's re-assessment of commercial DR (Automated C&I DR Pilot) will be planned in 2023 and
23 actioned in 2024 through the Innovative Technologies budget. FBC plans to revise its approach
24 to commercial DR to improve results by:

- 25 • Limiting focus to commercial HVAC via thermostat control and electric vehicle fleets;
26 • Focusing on automated DR dispatch through a utility signal, so the customer does not
27 need to manually adjust equipment settings to participate in an event; and,
28 • Increasing participation to validate approaches for scalability across different customer
29 segments, control systems, etc.

30
31
32

33 8.5.2 If confirmed, please clarify whether achieved maximum and average
34 capacity savings from the 2020 DR commercial pilot helped to inform the
35 estimated demand savings of 9.2 MW for the Commercial and Industrial
36 DR program over the DSM Plan period. If not, please explain why not,

1 and provide assumptions used to calculate capacity savings over the
2 DSM Plan period.

3
4 **Response:**

5 The achieved maximum and average capacity savings from the 2020 DR commercial pilot were
6 not used to inform the estimated demand savings of the future commercial and industrial DR
7 program. To clarify, the estimated maximum capacity savings achieved by the proposed
8 commercial and industrial DR program are cumulative, not incremental. The dispatchable
9 capacity will begin at 1.9 MW in the program’s first year, grow to 3.0 MW in its second year, and
10 reach a maximum of 4.3 MW in 2027.

11 Instead, FBC used cost effectiveness inputs from a study prepared for FBC by Generac Grid
12 Services (previously Enbala) in 2018. FBC’s estimates for participation and capacity savings (at
13 the meter) are shown in the table below:

Year	2023	2024	2025	2026	2027
Commercial Sites	0	0	13	22	31
Industrial Sites	0	0	5	7	10
Total Sites	0	0	18	29	41
Commercial (kW)	0	0	1,040	1,775	2,515
Industrial (kW)	0	0	700	980	1,400
Total (kW)	0	0	1,740	2,755	3,915
Total (MW)	0	0	1.7	2.8	3.9

14
15 Eighteen sites are estimated to participate in 2025 as it is expected that eight to ten pilot
16 participants during the year 2024 will continue to participate in the permanent program in 2025
17 onwards.

18
19
20
21 8.5.3 If not confirmed, please clarify whether the next phase of the commercial
22 DR program scheduled for 2023 and 2024 is a DR pilot. If yes, please
23 confirm whether the criteria FBC provided to measure the success of the
24 2020 commercial DR pilot will be reused to measure the success of this
25 commercial DR program. If not, please explain why not.

26
27 **Response:**

28 The phases of the commercial DR program are discussed in the response to BCUC IR1 8.1. FBC
29 intends to measure the success of this program using the same metrics as discussed in the
30 response to BCUC IR1 8.4.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 30

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8.6 Please provide additional details for the next phase of the DR commercial program including scope, planned number of participants, method of response (i.e. voluntary, utility controlled,) incentive mechanisms, and scheduled dates for pilot completion and evaluation of results.

Response:

The next phase of developing the Commercial and Industrial DR program will be the Automated commercial and industrial Demand Response pilot in 2024. The scope of the pilot is to test the feasibility of connecting commercial thermostats and fleet vehicles to an automated DR dispatch software, and investigation into control of large industrial loads.

The number of pilot participants will be dependent on the proposed method of automated control to ensure that the proposed solution is able to work with the variety of building types and building automation systems across the FBC service territory. The method of response will be utility controlled, with an option for customers to opt out of individual events.

The incentive mechanism has not been finalized but FBC is currently considering the following options:

1. Enrolled capacity and event participation payment. In this scenario, customers must meet a minimum level of enrolled capacity (to be determined) to participate in the DR program, and if the customer participates in a DR event they will receive a fixed incentive (estimated \$500) per event.
2. Enrolled capacity and event performance payment. In this scenario, there will be no minimum level of enrolled capacity. The customer will receive an incentive (estimated \$40 per kW) based on their enrolled capacity, provided they participate in a set number of events and achieve a certain threshold of capacity reduction based on their enrolled capacity.

FBC will be soliciting feedback from potential vendors and other utilities with commercial and industrial DR programs about the incentive mechanisms.

The anticipated date for pilot completion is Q2 2025. FBC will evaluate pilot results using a combination of internal measurement and verification using AMI meter data, the successful proponent's demand response reporting tool, and a third-party evaluator. If successful, FBC plans to transition the pilot into a permanent program.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 31

1 8.7 Please explain how the DR pilots completed by FBC inform program assumptions
2 for the new demand response programs.

3
4 **Response:**

5 The DR pilots completed by FBC inform program assumptions for the DR Program Area and
6 subsequent programs. Various pilot results and how they are used as program inputs are as
7 follows:

- 8 • Following the evaluation of the Kelowna commercial/industrial DR pilot, FBC determined
9 that manually dispatched DR was not a reliable approach to DR. This prompted FBC to
10 investigate automated DR which is a more common deployment used in other utilities and
11 is the basis of the upcoming automated Commercial and Industrial DR pilot.
- 12 • The current residential peak saver pilot will be evaluated to determine the actual
13 magnitude of demand reduction by event on a per-device basis during summer and winter
14 events.
- 15 • Both pilots have informed costs associated with the proposed permanent demand
16 response offers, including platform costs, labour, and incentives.
- 17 • The current residential peak saver pilot supports both Bring-Your-Own-Device appliances
18 (such as electric vehicles and thermostats) and devices that require direct installation of
19 third-party controllers (such as hot water tanks and pool pumps). Through the pilot, FBC
20 identified challenges involved with deploying the third-party controllers which has led to
21 FEI's decision not to pursue these devices as part of the permanent residential DR
22 program.
- 23 • Both pilots have provided FBC with information regarding customer engagement and
24 satisfaction, including marketing and communications requirements for recruitment, opt-
25 out rates during events, and the types of customers willing to participate in DR programs.
- 26 • Based on the above customer information, both pilots have informed scalability based on
27 potential for similar customers to be recruited into the pilot, how much FBC effort is
28 required to onboard new customers, and ability for DR platforms to handle volumes of
29 customers.

30

1 ...

2 Despite the increase of incentive dollars spent across the various portfolios, the
3 cumulative energy savings differentials are not very substantial between the
4 various scenarios, especially within the first five years of the plan. In the final year,
5 2040, there is a modest 15 percent savings differential between the Max and Base
6 DSM scenarios.

7 9.2 Please explain which DSM scenario was used to develop the 2023-2027 DSM
8 Plan.

9
10 **Response:**

11 The 2023-2027 DSM Plan was developed from the Base DSM scenario (62 percent of incremental
12 measure cost) in the 2021 LTERP.

13
14

15
16 9.3 Please provide additional information on the average level of incentive being
17 offered in the Application, and compare to the incentive levels in the LTERP DSM
18 scenarios.

19
20 **Response:**

21 The average level of incentive as a percentage of incremental cost for each program area in the
22 DSM Plan is shown in the table below:

DSM Incentive as a percentage of Measure Incremental Cost			
Program Area	2023-2027 DSM Plan	2021 LTERP (2023-2027 only)	2021 LTERP
Commercial	34%	56%	43%
Industrial	57%	67%	64%
Residential	57%	99%	98%
Low Income	96%		
Total	57%	67%	62%

23
24 Compared to the DSM program scenarios presented in the LT DSM plan, the total incentive cost
25 as a percentage of incremental cost in the DSM plan is 57 percent, which is most similar to the
26 Base scenario (average of 62 percent of incremental cost) of the LT DSM plan.

27

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 34

1 **10.0 Reference: COST EFFECTIVENESS APPROACH**

2 **Exhibit B-1, Section 5.1.2, p. 21, Table 5-1, p. 22; Appendix A, p. 37;**
 3 **Appendix D, Table 24**

4 **Cost-Effectiveness**

5 On pages 21 to 22 of the Application, FBC states:

6 The amount of the NEBs which may be allowed by the Commission under s.
 7 4(1.1)(c) is based on either evidence from the utility or by using a deemed 15
 8 percent increase to the benefits side of the DSM expenditure portfolio of which the
 9 measure is a part. FBC uses the latter approach in its mTRC calculations. Section
 10 4(1.5) limits this use of NEBs to a maximum of 10 percent of the total expenditures
 11 in an electricity DSM expenditure portfolio.

12 The measures contained in the DSM Plan all passed the standard TRC test,
 13 without requiring the use of the 15 percent NEB adder; hence, there are no
 14 expenditures falling into the 10 percent mTRC cap.

15 Table 5-1 on page 22 of the Application, shows the overall portfolio level cost
 16 effectiveness results:

Table 5-1: Portfolio Level Cost Effectiveness Results

	TRC	mTRC	UCT	PCT	RIM
Total Portfolio	1.3	1.4	1.8	3.2	0.5

17
 18 Exhibit 20 on page 37 of Appendix A to the Application includes a list of detailed benefit
 19 cost ratios.

20 10.1 Please explain why the mTRC results differ from the TRC results, given that FBC
 21 states that the measures contained in the DSM Plan all passed the TRC without
 22 requiring the use of the non-energy benefit (NEB) adder.

23
 24 **Response:**

25 The mTRC value presented in Table 5-1 reflects the cost test results obtained by increasing the
 26 portfolio TRC benefits by the non-energy benefit adder of 15 percent. For FBC, since all program
 27 areas pass the TRC without the use of the non-energy benefit adder, there is no blending of TRC
 28 and mTRC benefits across the portfolio as prescribed in the BC Demand-side Measures
 29 Regulation. Rather, the mTRC value as described above for the entire portfolio is presented for
 30 informational purposes only.

1 10.2 Given the TRC results for the Commercial and Industrial DR programs and RAP
2 were below 1.0 (as outlined in IR 4 and IR 8 above), please clarify if FBC used the
3 mTRC for these programs, or explain otherwise.
4

5 **Response:**

6 FBC did not use the mTRC for the Commercial and Industrial DR Programs or the Rental
7 Apartment Efficiency Program. The overall FBC portfolio is forecast to be cost-effective, thus,
8 FBC does not need to use the mTRC for the overall portfolio to pass.

9 If FBC were to use the mTRC for the Commercial and Industrial DR program and RAP, their
10 mTRC test results would be 1.0 and 0.4, respectively, representing 3 percent of total portfolio
11 expenditures.

12

13

14

15

16

Table 24 of Appendix D shows a summary of benefit to cost ratios across the 2020 to 2040 Horizon:

Table 24. Benefit-to-Cost Ratios across 2020-2040 Horizon (ratio)

Sector	Total Resource Cost Test	Utility Cost Test	Participant Cost Test	Rate Impact Measure Test
Commercial	2.45	3.95	3.37	0.80
Industrial	2.91	4.39	3.15	0.97
Residential*	2.26	2.33	4.68	0.63
Portfolio	2.05	2.62	3.65	0.73

Source: Lumidyne

**Note: the residential sector relied on a modified Total Resource Cost (mTRC) test.*

17

18 10.3 Please explain the lower benefit to cost ratio results at the overall portfolio level
19 seen in Table 5-1 above for the 2023-2027 DSM Expenditures, relative to the CPR
20 results shown in Table 24. Please discuss any key changes which resulted in this
21 variance.
22

23 **Response:**

24 The 2023-2027 DSM Plan has lower benefit to cost ratio results at the portfolio level than the
25 2021 CPR for the following key reasons:

- 26 1. The DSM Plan included additional expenditures in non-incentive program areas such as
27 Conservation, Education and Outreach, Innovative Technologies, Enabling Activities and
28 Portfolio. This includes an all-electric deep energy retrofit focused on Indigenous
29 communities that was proposed by EECAG. These additional non-incentive expenditures
30 were not reflected in the flat 21 percent non-incentive expenditure assumption of the 2021
31 CPR and is more in line with recent program experiences. This results in increased cost
32 with no direct energy benefits, lowering the overall portfolio cost-benefit ratio.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 36

- 1 2. FBC has proposed including a demand response program area that was not evaluated in
2 the 2021 CPR that has a lower estimated cost benefit ratio than the 2021 CPR average
3 cost benefit ratio. Additional details regarding the cost-effectiveness of the demand
4 response program area are included to the response to BCUC IR1 8.2.
- 5 3. FBC has included additional expenditures to support Indigenous and low-income
6 customers based on EECAG feedback. These additions have increased expenditures
7 and savings, but the savings do not proportionally increase with expenditure, lowering the
8 benefit-cost ratios.
- 9 4. Detailed program design resulted in differing measures assumptions than the more
10 generalized assumptions included in the CPR. This is particularly true for the residential
11 and commercial program areas. In particular, those program areas included some lighting
12 screw-in lamp measures that are being phased out due to newly changing efficiency
13 standards not reflected in the 2021 CPR at that time. This resulted in lower savings in the
14 residential and commercial program areas, lowering the benefit-cost ratios.
- 15

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 37

1 **11.0 Reference: DSM EXPENDITURE SCHEDULE**
2 **Exhibit B-1, Section 6.2, p. 24; FBC 2019-2022 DSM Expenditure**
3 **Schedule Proceeding, Exhibit B-1, p. 27**
4 **Spillover and Free Riders**

5 In Table 6-1 on page 24 of the Application, FBC provides free-ridership and spill-over rates
6 for each program.

Table 6-1: FBC Program Free-Rider and Spill-Over Rates

Program Area	Free-rider	Spill-over	Source of Justification
Residential			
HRR – Home Improvement	63%	0%	Evergreen Economics, 2015
HRR – Heat Pumps, Incentive	36%	4%	Evergreen Economics, 2020
HRR – Heat Pumps, Loans	25%	4%	Evergreen Economics, 2020
HRR – Heat Pump Water Heaters	13%	55%	Evergreen Economics, 2020
HRR – Retail Lighting	50%	15%	Evergreen Economics, 2019
HRR - Appliances	39%	17%	Evergreen Economics, 2019
New Home Program	26%	0%	Mazzi Consulting, 2022
Low Income			
Self Install Program	0%	0%	as per BC Hydro
Direct Install Program	0%	0%	as per BC Hydro
Prescriptive Program	0%	0%	(To be evaluated in the future)
Performance Program	0%	0%	(To be evaluated in the future)
Commercial			
Performance Program – Custom Efficiency	69%	0%	Evergreen Economics, 2018
Performance Program – New Construction	0%	0%	(To be evaluated in the future)
Performance Program – Continuous Optimization	0%	0%	FortisBC Business Case, 2020
Prescriptive Program - Lighting	27%	43%	Mazzi Consulting, 2019
Prescriptive Program – Non-lighting	30%	12%	Sampson Research, 2012
Rental Apartment Efficiency Program	10%	4%	Cohesium Research, 2022
Industrial			
Performance Program – Custom Efficiency	12%	0%	Sampson Research, 2013
Performance Program – Strategic Energy Management	20%	0%	FortisBC Business Case, 2018
Prescriptive Program	30%	12%	Sampson Research, 2012
Demand Response			
Residential Demand Response	0%	0%	(To be evaluated in the future)
Commercial and Industrial Demand Response	0%	0%	(To be evaluated in the future)

7
8 In Table 7-1 on page 27 of the FBC 2019-2022 DSM expenditure application, FBC
9 presented free-ridership rates of:

- 10 • 20% for the Residential Home Improvement Program;
- 11 • 24% for the Commercial Building Improvement Program;
- 12 • 30% for the Commercial Building and Process Improvement Program; and
- 13 • 25% for the Commercial Building Improvement New Program.

14 In Table 6-1 above, FBC presents updated free-ridership rates of:

- 15 • 63% for the Residential Home Improvement Program; and

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 38

- 1 • 69% for the Commercial Performance Program – Custom Efficiency.

2 In Table 6-1 on page 24 of the Application, FBC provides updated free-rider assumptions
3 for the Residential Heat Pump Programs, ranging from 13% to 36%, and including a spill-
4 over rate of 55% for the Residential Heat Pump Water Heater Program.

- 5 11.1 Please discuss if, in FBC's view, there is a threshold level of free-ridership, beyond
6 which it no longer advisable to implement the program. If yes, please provide that
7 threshold.

8

9 **Response:**

10 The stated free-rider rate for the Commercial Performance Program - Custom Efficiency program
11 in Table 6-1 is in error and should be 31 percent.

12 FBC is not aware of an industry guideline that identifies a specific threshold level of free-ridership
13 that would be the deciding factor on whether or not to implement a program. Similarly, FBC does
14 not have its own deciding guideline. FBC applies free-ridership and spillover values as inputs in
15 its cost-effectiveness calculations, which may impact FBC's decision to implement a program.

16

17

18

- 19 11.2 Please explain the differences between the following residential heat-pump
20 programs, namely (i) Heat Pumps, Incentive, (ii) Heat Pumps, loans, (iii) Heat
21 Pump Water Heaters. In the response please explain what these programs entail
22 and why the free-rider and spill-over estimates (and any other assumptions
23 affecting the net to gross ratio) differ between the programs.

24

25 **Response:**

26 The current heat pump offers provide customers who use electricity for space and/or water
27 heating to upgrade the efficiency of their equipment while benefiting from the resulting energy
28 savings. The Heat Pump, Incentive and Heat Pump, Loan offers include both central and ductless
29 mini or multi-split air source heat pumps (ASHP).

30 The table below provides a brief summary of the heat pump offers, offer specific eligibility, heat
31 pump upgrade minimum requirements (heating seasonal performance factor (HSPF), seasonal
32 energy efficiency ratio (SEER), and type of compressor), and their respective rebate amounts.

Offer Type	Upgraded Measure	Offer Specific Eligibility ¹⁰	Heat Pump Upgrade Minimum Requirements	Rebate Amount
Heat Pump, Incentive	Tier 1 Central ASHP	Must have an existing hard-wired electric heating system such as electric baseboards, radiant ceiling, radiant floors or a forced-air furnace.	HSPF 8.5, SEER 15	\$1,200
	Tier 2 Central ASHP		HSPF 9.3, SEER 16, variable speed compressor	\$2,000
	Tier 1 mini-split (single head) ASHP		HSPF 10, SEER ≥16, variable speed compressor	\$1,200
	Tier 2 multi-split (multiple head) ASHP		HSPF 9.3, SEER 16, variable speed compressor	\$2,000
Heat Pump, Loan	(Same measures, eligibility and heat pump minimum requirements as Heat Pump, Incentive)			Full cost of the upgrade up to \$6,500, at a 1.9% fixed interest rate.
Heat Pump Water Heater	Heat Pump Water Heater	Must have an existing standard electric storage tank and is in working order.	Tier 2 or higher on the NEEA Advanced Water Heater Specification	\$1,000

1
2 Free ridership and spill-over vary as they are not just a factor of the measure and incentive, but
3 also the program design itself. Free-ridership and spill-over are calculated during program
4 evaluation. They are determined based on an analysis of participant surveys that investigate how
5 impactful the program was on customer purchasing decisions (both on the measure itself and
6 other measures implemented in tandem).

7
8
9
10 11.3 Please explain the higher free-ridership rates for the Residential home
11 improvement program and Commercial Performance Program-Custom Efficiency
12 in the 2023-2027 DSM Plan.

13
14 **Response:**

15 The stated free-rider rate for the Commercial Performance Program - Custom Efficiency program
16 in Table 6-1 is in error and should be 31 percent.

17 The HRR – Home Improvement category in Table 6-1 includes the following electric measures:

- 18
- Insulation (electrically heated homes)

¹⁰ Full eligibility requirements including Terms and Conditions are available at: <https://www.fortisbc.com/rebates-and-energy-savings/rebates-and-offers>



FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 40

- 1 • Windows (electrically heated homes)
 - 2 • Doors (electrically heated homes)
 - 3 • Draft-proofing (electrically heated homes)
 - 4 • Showerheads (electrically heated domestic hot water)
- 5 The HRR - Residential Home Improvement free-ridership rate of 63 percent is a direct result of
6 the self-reported free-ridership among participants surveyed in 2015. The survey responses were
7 averaged to calculate free-ridership and net-to-gross adjustment factors for the program.
8 According to the Evergreen 2015 evaluation study, the low net-to-gross ratio is a direct result of
9 the participants' responses to questions regarding purchasing motivations. The survey results
10 show that for insulation and window/door measures in particular, many participants would have
11 made the measure purchase even in the absence of the incentive program. This result drove a
12 higher free-ridership rate for the overall program.

1 **12.0 Reference: FBC 20223-2027 DSM PLAN REPORT**

2 **Exhibit B-1, Appendix A, p. 32**

3 **Residential Program Area**

4 FBC outlines some key updates in the Residential Program Area on page 13 of Appendix
5 A to the Application, including the following:

- 6 • Air conditioners and air sealing added as new measures under the Home
7 Renovation Rebate program.
- 8 • Connected home bundle added as a new measure under the New Home program.
- 9 • LED bulbs removed from the Lighting (under Home Renovation Program). LED
10 controls and fixtures remain.

11 12.1 As an example of how FBC evaluates new measures, please provide the
12 underlying assumptions and cost-effectiveness results for the new measures listed
13 above.

14 **Response:**

15 Assumptions and cost effectiveness results for air conditioners, air sealing, and the connected
16 home bundle are listed as follows:
17

Measure	Incentive	Annual Electricity Savings (kWh)	Electricity Demand Savings (kW)	Measure Life	Measure TRC	Reference
Residential Central Air Conditioner	\$500	217	0.76	15	2.1	Air Conditioner Rebate Study (Posterity Group, 2021)
Air Sealing	\$500	1749	0	20	0.8	Air Sealing: Home Energy Rebate Offer (HERO) - Quantitative Analysis (Dunsky, 2016)
Connected Home Bundle	\$500	1031	0	10	4.3	Connected Homes Prefeasibility Study TRMs (Posterity Group, 2021)

18

19

20

21 12.2 Please discuss the criteria used by FBC to evaluate when to remove specific
22 measures, such as the LED bulbs.

23 **Response:**

24

25 FBC considers the current state of market adoption, codes and standards, energy savings
26 potential, and cost-effectiveness when determining whether to remove a specific DSM measure.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 42

1 FBC removed LED bulbs as a DSM measure in its programs as they have reached market
2 maturity. Provincial regulation (BC Reg 14/2015 Part 7) increased the efficiency requirements for
3 directional and general service lamps (GSL) and makes high-efficiency bulbs the baseline. FBC
4 will continue to focus on market transformation for LED controls and energy efficient fixtures.

5
6

7

8 12.3 Please discuss any assumptions regarding the current level of penetration of air-
9 conditioning within FBC's service territory.

10

11 **Response:**

12 FBC's most recent Residential End Use Survey in 2017 indicated that the penetration of any type
13 of air conditioning among FBC customers (including indirect customers) was 78 percent.

14

15

16

17 12.3.1 Please discuss whether FBC considers there is potential for increasing
18 load among customers who do not currently have air-conditioning, as
19 opposed to reducing existing demand, as a result of DSM incentives for
20 air conditioning.

21

22 **Response:**

23 No, FBC does not consider this measure to have the potential for increasing load among
24 customers who do not currently have air-conditioning. The eligibility for this measure will be for a
25 participant to have an existing air conditioning system and who is pursuing a like-for-like, high-
26 efficiency replacement. Customers who do not currently have air conditioning will not be eligible
27 for this measure.

28

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 43

1 **13.0 Reference: FBC 20223-2027 DSM PLAN REPORT**

2 **Exhibit B-1, Appendix A, p. 23; BC Hydro F2020 to F2021 Revenue**
3 **Requirements Proceeding, Exhibit B-12, BCUC IR 276.1.1**

4 **Low Income Program Area**

5 Exhibit 13 on page 23 of Appendix A to the Application includes TRC values of 3.2 for the
6 Self Install program, and 0.7 for the Direct Install Program.

7 British Columbia Hydro and Power Authority (BC Hydro) stated in response to BCUC
8 276.1.1 of the F2020 to F2021 Revenue Requirements Proceeding that it assumes a
9 percentage of Energy Savings Kits measures will not be installed and reduces its initial
10 energy savings by this percentage.

11 13.1 Please explain the factors and key assumptions underlying the different TRC
12 results for the Self Install and Direct Install Programs.

13 13.1.1 If not already provided above, please provide the installation rate
14 assumption used for the Self Install program.

15
16 **Response:**

17 A key factor in the differing TRC results for the Self Install and Direct Install programs is the non-
18 incentive expenditure costs associated with the programs. Over the course of the DSM Plan, the
19 Self Install program has a total of \$94 thousand in non-incentive expenditures, whereas the Direct
20 Install Program has a total of \$810 thousand. These costs reflect the level of involvement required
21 to facilitate the installation of measures for participants, as well as the additional program
22 components unique to the Direct Install Program, such as dedicated community outreach and
23 quality assurance.

24 The Direct Install Program contains all measures included in the Self Install Program, along with
25 more comprehensive measures, such as insulation and programmable thermostats. In the Direct
26 Install Program, FBC assumes a 100 percent installation rate because an approved program
27 contractor installs all the eligible measures. In the Self Install Program, FBC assumes a 54 percent
28 average installation rate to account for participants installing the measures themselves.

29

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 44

1 **14.0 Reference: FBC 20223-2027 DSM PLAN REPORT**

2 **Exhibit B-1, Appendix A, p. 32**

3 **Innovative Technologies**

4 On page 32 of Appendix A to the Application, FBC states that for this DSM Plan, the major
5 focus of the Innovative Technologies team and budget will be demand and capacity
6 resources and a pilot project for deep retrofits.

7 14.1 Please discuss how FBC plans to evaluate the pilot project for deep retrofits, and
8 what the pilot intends to include.

9
10 **Response:**

11 Over 2023 and 2024, FBC plans to conduct a limited pilot targeting three Part 9 Indigenous homes
12 to conduct deep energy retrofits for electrically heated homes. Energy use reductions are
13 attributed to a combination of mechanical upgrades such as installing an air-source heat pump
14 (ASHP) and a heat pump water heater as well as envelope upgrades such as replacing windows
15 and adding insulation.

16 Although at the time of writing, the scope of the pilot has not yet been fully defined, the pilot will
17 be designed to investigate costs and energy savings to assess cost effectiveness as well as
18 monitoring customer acceptance and identifying barriers. Evaluation will be conducted by a third-
19 party contractor to assess energy savings as well as conducting both a contractor and customer
20 survey to gauge customer acceptance and installation experience. Results will be used to further
21 assess the feasibility of launching a larger scale incentive program.

22

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 45

1 **B. APPROVALS SOUGHT**

2 **15.0 Reference: ADDITIONAL APPROVALS SOUGHT**

3 **Exhibit B-1, Section 7.1.1, pp. 25-26**

4 **Funding Transfers**

5 On page 25 to 26 of the Application, FBC states that it is proposing the following changes
6 to the funding transfer rules:

7 **Remove the requirement for approval of transferred funds into a program**
8 **area:** FBC is proposing that only the transfer of funds greater than 25 percent out
9 of a program area should be required. This change ensures that the limits on the
10 amount any one program area can lose funding are still in place, but eliminates the
11 limits on how much one program area can gain. FBC submits that the greater
12 concern in executing the portfolio is ensuring that no program area is reduced
13 significantly to the benefit of another program area. FBC would still report on
14 transfers into and out of program areas in its annual reporting to the BCUC.
15 [Emphasis in the original]

16 15.1 Please discuss why FBC is seeking this change, including any challenges
17 experienced by FBC to date connected to the transfer of funds into a program area.
18 Please provide specific examples if possible.

19
20 **Response:**

21 FBC is seeking this change to the funding transfer rules in order to simplify the requirements for
22 approval of changes to DSM program area funding, allow for greater flexibility for FBC in
23 responding to market changes that are difficult to forecast in advance, and to ensure that FBC is
24 able to focus on delivering DSM programs to customers without interruption. FBC believes that
25 the change to the transfer funding rules enables FBC to achieve all these things, while still
26 ensuring BCUC oversight of its DSM performance and minimizing the time and resources required
27 of FBC, the BCUC, and stakeholders to prepare, file, and review applications for funding transfers.

28 The proposed change to the funding transfer rules ensures that no program area will have its
29 funding **reduced** by greater than 25 percent without BCUC approval. This ensures that FBC can
30 react to and meet increased activity in a program area quickly and easily, while still ensuring that
31 no other program area will have its funding reduced drastically as a result.

32 Although it has not been necessary for FBC to apply for approval for funding transfers in excess
33 of 25 percent into a program area throughout the 2019-22 DSM Plan period, during each year of
34 the DSM Plan period, FBC spends significant time and resources determining strategies to
35 manage increased expenditures due to higher customer demand in a program area given the
36 current transfer rules. The proposed change to the funding transfer rules would simplify FBC's
37 forecasting process and allow more focus on the delivery of programs to customers.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 46

1 FBC notes that it will continue to report funding transfers into and out of program areas in its
2 annual DSM reporting.

3
4

5

6 15.2 Please provide an analysis showing the maximum amount of funding that could
7 hypothetically be transferred into a single program area if the above noted change
8 to the funding transfer rules were approved, based on the filed 2023–2027 DSM
9 Expenditure Schedule. Please indicate dollars transferred, and the percentage of
10 funds transferred into that program area.

11

12 **Response:**

13 FBC provides the requested analysis for the first year of the 2023-2027 DSM Plan (2023) in the
14 below table. FBC notes the following regarding the analysis:

- 15 • Although theoretically an amount as high as 700 percent of a program area’s funding could
16 be transferred into a program area, such a case would require that all other program areas
17 are seeing lower than forecast activity to the extent that a single program area would
18 benefit from all those excess funds.
- 19 • FBC will only transfer funds out of a program area if those funds are not needed in that
20 program area due to lower than forecast activity **and** those funds could be appropriately
21 used in another program area in that year. If a program area has lower expenditures than
22 forecast due to timing, FBC would choose to carry those funds over into the next year to
23 be used in the same program area.
- 24 • The expenditure levels for each program area and year of the DSM Plan reflect FBC’s
25 best forecasts. It is extremely unlikely that market conditions would change so drastically
26 that FBC would need funds from every other program area to meet market demand.
- 27 • FBC’s past performance shows that actual DSM spending in each program area mirrors
28 approved budget levels closely. This is evidenced in FBC’s annual DSM reporting
29 throughout the 2019-22 DSM Plan period.
- 30 • The below table also includes a column setting out the maximum funds that could be
31 transferred out of a program area without approval from the BCUC under the proposed
32 transfer rule change.

Program Area (Sector)	Maximum Transfer In			2023 Maximum Transfer Out
	2023 Budget	(\$000s)	%	(\$000s)
Residential	\$2,946	\$2,877	98%	\$737
Commercial	\$3,129	\$2,832	90%	\$782
Industrial	\$2,119	\$3,084	146%	\$530

FortisBC Inc. (FBC)	Submission Date: August 23, 2022
Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 47

Program Area (Sector)	2023 Budget	Maximum Transfer In		2023 Maximum Transfer Out
		(\$000s)	%	(\$000s)
Low Income	\$1,743	\$3,178	182%	\$436
Conservation Education and Outreach	\$897	\$3,390	378%	\$224
Enabling Activities	\$1,550	\$3,226	208%	\$388
Innovative Technologies	\$485	\$3,493	720%	\$121
Demand Response	\$773	\$3,421	442%	\$193
Portfolio	\$813	\$3,411	419%	\$203

FortisBC Inc. (FBC)	Submission Date: August 23, 2022
Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 48

1 **16.0 Reference: ADDITIONAL APPROVALS SOUGHT**
2 **Exhibit B-1, Section 7.1.3, p. 27**
3 **Total Portfolio Variance Allowance and 2023-27 DSM Expenditure**
4 **Schedule Deferral Account**

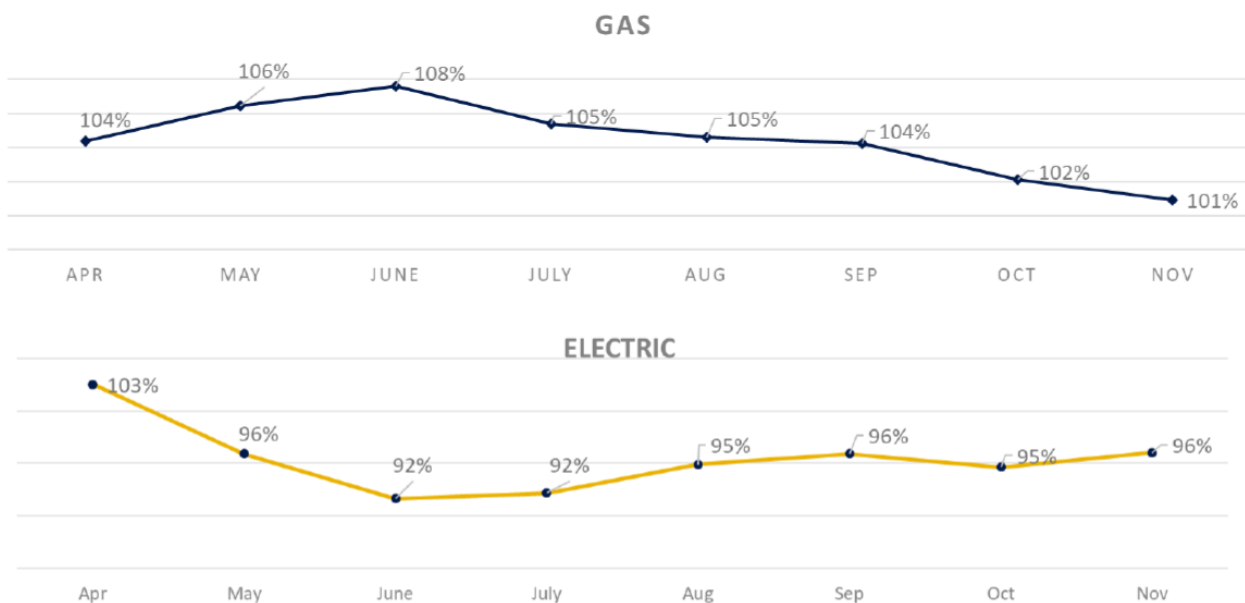
5 On page 27 of the Application FBC states:

6 approval of an allowed variance above the approved DSM expenditure amount for
7 the final year of the 2023-27 DSM Plan without prior approval from the BCUC. FBC
8 is proposing that in the final year of the 2023-27 DSM Plan (i.e. 2027 DSM
9 expenditures), actual DSM expenditures for 2027 may only exceed 2027 approved
10 DSM expenditures (excluding any carryover amounts from prior years) by no more
11 than five percent without prior approval from the BCUC. This means that in the
12 final year of the Plan, FBC has additional flexibility to overspend 2027 approved
13 expenditures by \$935 thousand.

14 16.1 Please provide the basis for the 5 percent overspend figure.

15
16 **Response:**

17 The basis for the five percent overspend figure is derived from the average variance in forecasting
18 that FBC and FEI (together FortisBC) have experienced over the past four years, shown month-
19 by-month in the figure below. The forecasting of FEI is relevant as the same teams that forecast
20 FEI expenditures also forecast FBC expenditures. The percentages reflect how close the forecast
21 was in a given month to the actual expenditures at the end of the year as documented in the
22 annual report.



FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 49

1 While FortisBC targets expenditures at 100 percent of plan, it is challenging to arrive at a 100
 2 percent level with certainty, especially in the last year of a multi-year plan. While the maximum
 3 forecasting variance for DSM programs is 8 percent, 5 percent is a reasonable average.

4 The 5 percent overspend figure allows FBC to continue to provide programs targeting 100 percent
 5 of plan expenditures while reflecting reasonable challenges in forecast accuracy.

6
7

8

9 16.2 Please provide the rate impact of this proposed variance, in the event that FBC
 10 exceeds the approved expenditures by the full 5 percent.

11

12 **Response:**

13 Please refer to Table 1 below which shows that the rate impact in 2027 and 2028 would be 0.01
 14 percent and 0.03 percent, respectively if the 2027 expenditures are overspent by 5 percent (i.e.,
 15 approximately \$935 thousand) when compared to the FBC's 2023 proposed revenue
 16 requirement. For a typical residential customer¹¹, this is equivalent to a respective bill impact of
 17 approximately 10 cents for 2027 and 53 cents for 2028.

18

Table 1: Rate Impact of 5% overspend in 2027 Expenditure

Line	Particular	Reference	2027	2028
1	<u>Rate Base DSM Deferral Account</u>			
2	Opening (\$000s)	Prior Year, Line 7	-	683
3	Gross Additions		935	-
4	Tax	-Line 3 x 27%	(253)	-
5	Net Additions	Line 3 + Line 4	683	-
6	Amortization	Amortization Period @ 10 years	-	(68)
7	Closing (\$000s)	Line 2 + Line 5 + Line 6	683	615
8				
9	Mid-Year Rate Base (\$000s)	(Line 2 + Line 7) / 2	341	649
10				
11	<u>Incremental Revenue Requirement</u>			
12	Amortization	-Line 6	-	68
13	Earned Return	Line 9 x FBC's Rate Base Return @ 6.50% (2023 Proposed)	22	42
14	Income Tax Expense	(Line 9 x 9.15% x 40% + Line 12) / (1 - 27%) x 27%	5	34
15	Total (\$000s)	Sum of Line 12 to 14	27	144
16				
17	2023 Proposed Revenue Requirement (\$000s)	2023 Annual Review (August 5, 2022)	426,208	426,208
18	Incremental Rate Impact (%)	Line 15 / Line 17	0.01%	0.03%

19

20 For clarity, FBC's rates are set on a forecast basis. Therefore, during the 2027 rate setting
 21 process, FBC will forecast additions to the rate base DSM deferral account based on the 2027
 22 approved DSM expenditure level. Consistent with variances between actual and forecast in
 23 FBC's other deferral account, any variance between the actual and forecast will be trued-up in

¹¹ 2023 Forecast of average residential UPC of 9.95 MWh per year (FBC 2023 Annual Review).

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 50

1 subsequent years with adjustment made to the annual amortization amount to reflect the actual
2 2027 DSM expenditures.

3
4

5

6 16.3 Please explain the proposed accounting treatment of the 5 percent variance in the
7 event of an overspend, along with supporting rationale.

8

9 **Response:**

10 Please refer to the response to BCUC IR1 16.2.

11

12

13

14 16.4 Please clarify if this \$935,000 could in theory be applied to a single program, or
15 discuss otherwise.

16

17 **Response:**

18 Yes, in theory \$935 thousand could be applied to a single program. However, since 2019, FBC
19 has never experienced an overage in just one program or program area and it is more likely in a
20 multi-year plan that some program areas will be slightly above plan and some slightly below. If
21 FBC is required to use the 5 percent variance in program expenditures, it would likely be a result
22 of the sum of several programs and program areas exceeding their respective DSM Plan
23 expenditures.

24

25

26

27 16.5 Please discuss if FBC considered increasing the expenditure forecast by 5 percent
28 for the 2027 DSM Expenditures, as an alternative to the variance account.

29

30 **Response:**

31 No, FBC did not consider increasing the expenditure forecast by 5 percent to account for
32 variances. As shown in the response to BCUC IR 1 16.1, forecasting variances can be both
33 greater or lower than plan. FBC will manage its DSM programming based on its plan expenditures
34 and would therefore not expect to spend the additional \$935 thousand unless it is required.

35

36

37

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 51

1 16.5.1 Please explain in the response what the rate impact would be of
2 increasing the expenditure forecast for 2027 by 5 percent.

3

4 **Response:**

5 The rate impact of increasing the 2027 expenditure by 5 percent would be the same as shown in
6 the response to BCUC IR1 16.2. The only difference is that if the 2027 expenditure level is higher
7 by 5 percent (i.e., scenario of this information request), then the extra spending will be included
8 in the forecast as part of the 2027 rate setting and therefore included in 2027 rates. In contrast,
9 as explained in BCUC IR1 16.2, if there is a 5 percent variance in the 2027 DSM expenditure, the
10 amortization of the spending will be a true-up in a subsequent year. In other words, the impact
11 would be the same between the two approaches, except one will be in the rates of the current
12 year (i.e., 2027) while the other one will be in the following year (i.e., 2028).

13

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 52

1 **17.0 Reference: ADDITIONAL APPROVALS SOUGHT**
2 **Exhibit B-1, Section 7.2, p. 27, BCUC Regulatory Account Filing**
3 **Checklist dated May 3, 2017**¹²
4 **2023-27 DSM Expenditure Schedule Deferral Account**

5 On page 27 of the Application, FBC states that it is also seeking approval within this
6 Application of a rate base deferral account to capture the regulatory costs associated with
7 the review of this Application and proposes to amortize the costs over five years starting
8 in 2023 to match the time period that the DSM Plan will be in place.

9 On May 3, 2017, the BCUC published a Regulatory Account Filing Checklist to facilitate
10 an efficient review of regulated entities' applications for regulatory accounts (often called
11 deferral accounts).

12 17.1 Please explain why a rate base account is proposed versus a non-rate base
13 account, in the context of the regulatory costs proposed to be amortized.

14
15 **Response:**

16 FBC has requested to capture costs associated with this Application in a rate base deferral
17 account as it is consistent with requests and approvals for other similar regulatory proceeding
18 cost deferral accounts.

19
20
21
22 17.1.1 Please discuss and quantify the impact to the proposed deferral
23 account's carrying costs, if any, if the regulatory costs were captured in
24 a rate base account versus a non-rate base account.

25
26 **Response:**

27 FBC is proposing a rate base deferral account to capture costs related to this Application. Rate
28 base deferral accounts are included in rate base and therefore, are implicitly financed using the
29 weighted average cost of capital (WACC). Alternatively, if FBC had proposed a non-rate base
30 deferral account, it would have requested the account be financed with a WACC return.
31 Therefore, there would be no difference in the proposed carrying costs between a rate base and
32 non-rate base deferral account.

33
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¹² https://docs.bcuc.com/documents/Guidelines/2017/05-03-2017_RegulatoryAccountFilingChecklist.pdf.

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 53

1 17.2 Please explain why a similar regulatory account was not requested for FBC's 2019-
2 2022 DSM expenditures application and why the previous accounting treatment
3 for the regulatory costs should not be continued.
4

5 **Response:**

6 Similar regulatory accounts have been requested and approved in the past, for both FEI and FBC,
7 to capture application costs related to DSM expenditures. Specifically, FBC received approval to
8 establish the 2019-2022 DSM Expenditures Application deferral account as part of the Annual
9 Review for 2018 Rates Decision and Order G-38-18, and FEI received approval to establish the
10 2019-2022 DSM Expenditures Application deferral account as part of the Annual Review for 2019
11 Delivery Rates Decision and Order G-237-18. Additionally, FBC also had numerous rate base
12 deferral accounts for the purpose of capturing regulatory/application costs, the most recent
13 examples being the 2021 Generic Cost of Capital Proceeding rate base deferral account (G-374-
14 21); the 2021 Long Term Electric Resource Plan rate base deferral account (G-42-21); the Annual
15 Reviews for 2021-2024 rate base deferral account (G-42-21); the 2020 Cost of Service Analysis
16 rate base deferral account (G-42-21); and the BCUC Initiated Inquiries rate base deferral account
17 (G-42-21).

18
19

20

21 17.3 Please identify any alternate treatments that were considered, including an
22 overview of what the accounting treatment would be in the absence of approval of
23 the request to establish a regulatory account, and explain why these alternate
24 treatments may not be appropriate.
25

26 **Response:**

27 In the absence of deferral accounts for regulatory proceedings, the costs of regulatory
28 proceedings would have to be forecast as an O&M expense (outside of the MRP formula O&M
29 since regulatory proceeding costs are not included in Base O&M Expense) and trued up annually
30 by way of the Flow-Through deferral account. FBC considers this to be a more cumbersome and
31 less efficient means of accounting for regulatory proceeding costs.

32 It is accepted regulatory practice to defer the costs of regulatory applications for review and
33 recovery following the regulatory review of the application itself. Review and recovery after the
34 completion of the regulatory process allows for more transparency as the history of the costs is
35 simpler to track and report on.

36
37

38

39 17.4 Please address the following considerations as set out in the checklist:

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 54

- 1 a) whether, or to what extent, the item is outside of management's control;
- 2 b) the degree of forecast uncertainty associated with the item;
- 3 c) the materiality of the costs; and
- 4 d) any impact on intergenerational equity.

5

6 **Response:**

7 FBC provides a discussion of the four considerations set out in the Regulatory Account Filing
8 Checklist as follows:

- 9 a. The requested deferral account is a regulatory proceeding cost account. Regulatory
10 proceeding cost accounts are necessary because the number and type of regulatory
11 proceedings can vary significantly by year. Further, once a regulatory proceeding is
12 identified, the costs of that proceeding cannot be accurately forecast by the utility given
13 that they can vary substantially, are not known at the time of making the regulatory account
14 request, are unique to the circumstances for each application, may change as the
15 regulatory review process unfolds, and are dependent on factors not within the utility's
16 control. Factors not within the control of the utility include the regulatory process
17 determined by the BCUC and the degree of involvement of interveners.
- 18 b. FBC forecasts additions to the deferral accounts based on the expected type of review
19 process and degree of intervenor involvement. Actual costs are recorded in the account
20 so that actual, not forecast, costs are recovered in rates.
- 21 c. FBC estimates the total costs of this Application will be \$0.245 million (pre-tax) for BCUC
22 costs, intervenor costs, external legal fees and consultant costs.
- 23 d. Generally, FBC recovers the costs of regulatory proceedings over the period of time
24 related to the application, which serves to match the costs and benefits. There are no
25 intergenerational inequities inherent in this practice. Therefore, FBC is requesting to
26 amortize the costs of this Application over five years starting in 2023 to match the time
27 period that the DSM Plan will be in place.

28

29

30

31 17.5 Please confirm if the proposed regulatory account is a benefit matching account,
32 or explain otherwise.

33

34 **Response:**

35 Confirmed. FBC generally classifies regulatory proceeding accounts as benefit matching
36 accounts since the costs are recovered over the period of time related to the applications, which
37 serves to match the costs and benefits of the application.

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17.6 Please confirm if the proposed regulatory account is a cash account, or explain otherwise.

Response:

Confirmed. Regulatory proceeding cost accounts are cash accounts.

17.7 Please provide an estimate of the regulatory costs, broken down by type of cost (e.g. consultant/expert fees, external legal counsel fees, administrative costs) that FBC anticipates capturing in the proposed deferral account.

Response:

As discussed in the response to BCUC IR1 17.4 (Item c), FBC estimates that the total regulatory costs to be captured in the proposed deferral account will be approximately \$0.245 million (pre-tax), which are detailed by type in the table below.

Type of Cost	Amount \$
BCUC	\$10,000
Interveners	\$75,000
Legal	\$60,000
Experts/Consultants	\$100,000
Total	\$245,000

17.8 Please clarify whether FBC is proposing to capture the forecast or actual regulatory costs associated with the review of the Application in the proposed deferral account.

17.8.1 If FBC is proposing to capture the actual regulatory costs, please explain why this is appropriate.

Response:

FBC is proposing to capture the actual costs associated with this Application in the deferral account so that actual, not forecast, costs are recovered in rates. This is consistent with how

FortisBC Inc. (FBC) Application for Acceptance of Demand-Side Management (DSM) Expenditures Plan for the period covering from 2023 to 2027 (Application)	Submission Date: August 23, 2022
Response to British Columbia Utilities Commission (BCUC) Information Request (IR) No. 1	Page 56

1 FBC has always treated regulatory proceeding costs, and it is appropriate given the actual
2 application costs will be easily attributable to the deferral via invoices received from third parties.

3
4

5

6 17.9 Please provide any other information FBC considers would support the request,
7 as outlined in the Regulatory Account Filing Checklist.

8

9 **Response:**

10 FBC notes that the requested deferral account is a regulatory proceeding cost account, which is
11 routinely sought by utilities to capture external costs related to the preparation, filing, and
12 regulatory review of applications.

13

Attachment 1.1

Program Area (Sector)	2019-22 Plan	Expenditures (\$000's)						Energy Savings (GWh)						TRC
	Approved 2022	2023	2024	2025	2026	2027	Total	2023	2024	2025	2026	2027	Total	Ratio
Residential	\$2,795	\$2,946	\$3,258	\$3,566	\$4,015	\$4,548	\$18,334	5.7	6.2	6.9	7.6	8.6	35.0	1.4
Home Renovation Rebate Program		\$1,940	\$2,148	\$2,439	\$2,767	\$3,138	\$12,432	5.2	5.7	6.2	6.8	7.6	31.5	1.6
New Construction Program		\$435	\$518	\$521	\$626	\$765	\$2,866	0.5	0.6	0.7	0.8	1.0	3.5	1.0
Labour		\$536	\$553	\$565	\$578	\$596	\$2,828							
Non program specific expenses		\$36	\$39	\$41	\$45	\$49	\$209							
Commercial	\$3,047	\$3,129	\$3,416	\$3,643	\$3,850	\$4,012	\$18,050	10.8	11.1	11.5	11.8	12.2	57.4	1.4
Prescriptive Program		\$1,131	\$1,275	\$1,398	\$1,508	\$1,612	\$6,924	5.9	6.1	6.3	6.5	6.7	31.5	1.7
Performance Program		\$1,170	\$1,288	\$1,374	\$1,450	\$1,484	\$6,767	4.7	4.9	5.0	5.1	5.3	25.0	1.1
Rental Apartment Efficiency Program		\$45	\$46	\$46	\$47	\$48	\$232	0.2	0.2	0.2	0.2	0.2	0.8	0.4
Labour		\$683	\$706	\$720	\$738	\$760	\$3,606							
Non program specific expenses		\$100	\$102	\$104	\$106	\$108	\$520							
Industrial	\$1,815	\$2,119	\$2,130	\$2,187	\$2,196	\$2,206	\$10,837	8.4	8.4	8.6	8.6	8.6	42.5	2.1
Prescriptive Program		\$797	\$797	\$797	\$798	\$798	\$3,987	5.5	5.5	5.5	5.5	5.5	27.7	2.6
Performance Program		\$810	\$811	\$811	\$812	\$812	\$4,055	2.0	2.0	2.0	2.0	2.0	10.0	1.5
Strategic Energy Management Program		\$235	\$236	\$286	\$287	\$288	\$1,332	0.8	0.8	1.0	1.0	1.0	4.8	1.0
Labour		\$277	\$286	\$292	\$299	\$308	\$1,463							
Non program specific expenses		\$0	\$0	\$0	\$0	\$0	\$0							
Low Income	\$930	\$1,743	\$1,730	\$1,790	\$1,844	\$1,934	\$9,043	1.6	1.6	1.7	1.8	1.9	8.5	1.1
Self Install Program		\$61	\$61	\$68	\$68	\$75	\$333	0.3	0.3	0.4	0.4	0.4	1.7	3.2
Direct Install Program		\$680	\$660	\$663	\$668	\$671	\$3,342	0.4	0.4	0.4	0.4	0.4	2.1	0.7
Prescriptive Program		\$594	\$597	\$641	\$684	\$755	\$3,271	0.7	0.8	0.8	0.9	0.9	4.0	1.3
Performance Program		\$165	\$161	\$161	\$162	\$162	\$811	0.1	0.1	0.1	0.1	0.1	0.7	1.6
Labour		\$228	\$236	\$241	\$247	\$254	\$1,206							
Non program specific expenses		\$15	\$15	\$16	\$16	\$16	\$78							
<i>Program sub-total</i>	<i>\$8,587</i>	<i>\$9,938</i>	<i>\$10,534</i>	<i>\$11,186</i>	<i>\$11,905</i>	<i>\$12,700</i>	<i>\$56,264</i>	<i>26.5</i>	<i>27.3</i>	<i>28.7</i>	<i>29.8</i>	<i>31.3</i>	<i>143.4</i>	<i>1.5</i>
Conservation Education and Outreach	\$666	\$897	\$978	\$1,002	\$1,028	\$1,163	\$5,067							
Customer Engagement Tool		\$282	\$333	\$341	\$350	\$467	\$1,773							
Residential Education		\$105	\$109	\$112	\$114	\$116	\$555							
Commercial Education		\$86	\$95	\$99	\$101	\$103	\$482							
School Education Program		\$51	\$56	\$57	\$61	\$62	\$288							
Labour		\$373	\$385	\$393	\$403	\$415	\$1,970							
Enabling Activities*	\$1,044	\$1,550	\$1,600	\$1,960	\$1,846	\$2,046	\$9,001							
Trade Ally Network		\$166	\$187	\$153	\$162	\$165	\$833							
Codes & Standards		\$422	\$510	\$643	\$744	\$927	\$3,246							
Reporting Tool & Customer		\$95	\$84	\$317	\$88	\$89	\$673							
Commercial Energy Specialist		\$248	\$248	\$249	\$250	\$250	\$1,245							
Community Energy Specialist		\$363	\$318	\$338	\$338	\$339	\$1,697							
Customer Research		\$8	\$9	\$7	\$6	\$9	\$40							
Labour		\$248	\$244	\$251	\$258	\$267	\$1,268							
Innovative Technologies*		\$485	\$685	\$255	\$318	\$276	\$2,019							
Incentives Costs		\$175	\$175	\$0	\$0	\$0	\$350							
Non-Incentive Costs		\$225	\$418	\$156	\$212	\$162	\$1,174							
Labour		\$85	\$92	\$99	\$106	\$113	\$495							
Demand Response	\$133	\$773	\$803	\$1,316	\$1,443	\$1,626	\$5,962							1.0
Residential Demand Response		\$413	\$419	\$612	\$646	\$725	\$2,815							
Commercial Demand Response		\$31	\$27	\$322	\$388	\$461	\$1,229							
Labour		\$330	\$357	\$382	\$409	\$440	\$1,918							
Portfolio	\$956	\$813	\$836	\$853	\$872	\$896	\$4,270							
Total	\$11,400	\$14,455	\$15,436	\$16,572	\$17,412	\$18,707	\$82,583	27.4	27.4	28.6	29.7	31.3	143.4	1.3
LT DSM Plan	\$10,600	\$11,249	\$11,907	\$13,139	\$12,951	\$14,014	\$63,259	27	27.3	29.3	28.6	27.6	139.8	

* Innovative Technologies 2022 budget was included within the Supporting Initiatives Program Area of the approved 2019-22 DSM Plan. Supporting Initiatives is now named Enabling Activities, to align with FEI.